1	IN THE UNITED STATES DISTRICT COURT
2	FOR THE DISTRICT OF NEW MEXICO
3	TERYSA M. WELCH,
4	PLAINTIFF,
5	vs. NO: CIV-11-0700 KG/SCY
6	CITY OF ALBUQUERQUE, a New Mexico
7	Municipality, et al.,
8	DEFENDANTS.
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11	TRANSCRIPT OF TRIAL PROCEEDINGS - VOLUME VII
12	BEFORE THE HONORABLE KENNETH J. GONZALES
13	TUESDAY, MAY 22, 2018; 8:31 A.M.
14	ALBUQUERQUE, NEW MEXICO
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17	Proceedings recorded by mechanical stenography; transcript produced by computer.
18	cranscript produced by computer.
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23	Reported By: Danna Schutte Everett, CRR, RPR, RMR, CCR 139
24	United States Court Reporter 100 N. Church Street, Las Cruces, NM 88001 Phone: (575) 528-1656 Fax: (575) 528-1645
25	dannadawn@comcast.net

Danna Schutte Everett
Official United States Court Reporter
100 N. Church, Las Cruces, New Mexico 88001
(575)528-1656

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     FOR THE PLAINTIFF:
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          THE LAW OFFICE OF RYAN J. VILLA
          2501 Rio Grande Boulevard, Northwest, Suite A
 3
          Albuquerque, New Mexico 87104
          BY: MR. RYAN J. VILLA and
 4
               MS. RICHELLE ANDERSON
 5
     FOR THE DEFENDANTS:
 6
          WIGGINS, WILLIAMS & WIGGINS
          1803 Rio Grande Boulevard, Northwest
 7
          Albuquerque, New Mexico 87104
          BY: MS. PATRICIA WILLIAMS and
               MS. LORNA M. WIGGINS
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     Also Present: Ms. Terysa M. Welch
                    Ms. Trish Hernandez
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                    Mr. Trevor Wiggins
                    Ms. Mary Scott
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THE COURT: All right. Good morning, everyone. All right. Please be seated.

Okay. Back on the record. By now I think you have the latest, most recent, and as close to final draft of the jury instructions and the verdict form.

Let me point to you at least a few of the changes that we made last night after we recessed. First, let me take up the issue about -- that was raised relating to including the transfer from ROP as an action by the City and whether that was raised at any point before, including in the Pretrial Order. That language we've incorporated into the jury instructions, and I'm reflecting back on the Pretrial Order. This is document 422, where it's referred -- or referenced in multiple places, including on page 7. It's subsection capital B, Facts Relevant to Sex Discrimination, and it relates to when the City and her supervisors disciplined her and generally I think referring to what actions the City took. There are specific references to facts relevant to retaliation. That's in subsection C, also on page 7, including language relating to the City retaliated against her by disciplining her and forcing her to transfer out of ROP. Retaliation being relevant to the claim of discrimination. And also on page 8, subsection capital D, Facts Relevant to the HRA Claims, and including language, third line, that reflects transferred her from ROP.

So based on those references in the Pretrial Order,

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noting the objections from defendant, but nevertheless finding it instructive and helpful to the jury to include, based on what's been alleged or claimed, to including those -- those -- well, that language in the jury instructions.

Ms. Williams, anything as to that argument or that
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issue?

MS. WILLIAMS: Your Honor, if the -- if the transfer is going to be specifically mentioned, we would ask that our proposed adverse employment action that goes directly to transfer should also be included on one of our blank pages. I don't know if that's happened or not.

THE COURT: Yes, let me take that up next. So instead of incorporating it into a blank page as a whole separate instruction, let me point you to what you have in front of you in the instructions as Number 11.

First, let me just tell you, in the second paragraph, we've inserted, you'll notice, "An employee is free to discipline" -- excuse me -- "An employer is free to discipline or to transfer an employee for any nondiscriminatory reason."

So the phrase "or to transfer an employee" was added. It was also added at the end of that same paragraph, last sentence, beginning with the phrase "used in consideration in deciding to discipline her or to transfer her from ROP." So those phrases were added.

Let me also call your attention to page 16, the first

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     full paragraph, that is new, and it includes language from the
     Tenth Circuit. If you need the citation, I can provide that to
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          That was offered, though, I think in defendant's proposed
     jury instructions. I'll just read it to you and into the
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     record.
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               "An involuntary transfer, without more, does not
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     constitute an adverse employment action if it does not involve
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     any significant changes to an employee's conditions of
     employment. For example, an involuntary transfer does not
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     constitute an adverse employment action if salary and benefits
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     remain the same and duties are substantially the same."
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               Again, that's taken directly from the Tenth Circuit.
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               Now, Ms. Williams, as to your concerns, does that
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     address it at least in part, if not entirely?
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               MS. WILLIAMS: Yes. Yes, Your Honor. Thank you.
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               THE COURT: Okay. Mr. Villa, anything about that
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     that you'd like to note at this point?
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               MR. VILLA: I think we would just stand on the
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     response we filed, Your Honor, that this isn't necessary and it
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     is encompassed in the rest of the jury instruction, but I
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     understand the Court's ruling.
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               THE COURT: Yes, sir. All right. Let me point you
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     to what is really just a typographical correction. Page 4,
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     last paragraph, I quess the fourth line from the bottom begins
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     with "conditions of her employment." I think we just removed
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     an "s," so that was corrected.
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               I'll call your attention also to Jury
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     Instruction No. 12. It's on page 17. We tried to remove
     references last night to failure to promote, and so this one
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     slipped in or we didn't catch that, so we just removed the
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     phrase in the third line "or it fails to promote." That's,
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     again, to be consistent.
               Then, let's see. If I could draw your attention to
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     number 36, page 41, the second and third paragraphs, in that
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     second paragraph it includes the line "overtime wages,
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     emotional distress, damage to reputation within the APD, and
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     loss of enjoyment of life." That's also to remain consistent
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     with what we had added last night. That third paragraph,
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     second line begins "damages for lost overtime wages, emotional
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     distress, damage to reputation within the APD, and loss of
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     enjoyment of life."
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               All right. Ms. Williams, again, that's just to
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     remain consistent, noting your objection.
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               MS. WILLIAMS: Yes. I understand, Your Honor. Thank
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     you.
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               THE COURT: All right. Mr. Villa, anything about
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     that?
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               MR. VILLA: No, Your Honor.
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               THE COURT: Okay. Let me just -- Adding the same
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     language, page 42, that's the fourth line from the bottom,
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     again where it begins "reputation within the APD."
               Okay. So those are the changes that were made.
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     are reflected in your final copy.
               All right. Then I have to ask, we had Exhibit
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     Number 43 that was offered yesterday. I think I provisionally
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     admitted it for the limited purpose of explaining why
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     Mr. Potter did what he did; in other words, why he went to his
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     supervisor. I think it was Hubbard. So it's provisionally
     admitted, but it's not entirely admitted, so the entire
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     document is not in evidence.
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               What is your position as to whether the entire
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     exhibit should be in evidence, Mr. Villa?
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               MR. VILLA: I think it should, Your Honor. I think
     that rather than provisional, I understood the Court's ruling
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     to be it was offered for the limited purpose of showing the
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     effect on Mr. Potter and why he went to Commander Hudson, and
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     so I think the entire document is admissible for that purpose.
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     I think the Court appropriately instructed the jury on what its
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     limited purpose was, and in closing argument we are limited, as
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     well.
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               THE COURT: All right. Ms. Williams.
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               MS. WILLIAMS: Your Honor, we believe that there was
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     testimony elicited on the very subject that Mr. Villa's talking
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     about now that he wanted the exhibit to stimulate, and that
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     happened. The exhibit is replete with hearsay. It's lengthy
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     for the purpose of having him prompted to go to a supervisor.
     He's testified that he did based on looking at a document.
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     we don't believe that this needs to go back to the jury.
               THE COURT: Okay. So Exhibit 43 is excluded. It was
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     published to the jury on the ELMO or the projector. It was
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     utilized by plaintiff's counsel to refresh recollection to
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     explain why Mr. Potter did what he did. I would note it's at
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     least a two-page document. It's a memo that was prepared.
     includes plaintiff's statements, which if admitted, were
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     offered by plaintiff would I think circumvent the statement by
     party-opponent exception to the hearsay rule, and so the item
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     itself, Exhibit 43 is excluded, but, Mr. Villa, you may refer
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     to it as you need to in your argument to explain whatever
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     Mr. Potter did as a result of that report by plaintiff to the
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     supervisors.
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               Okay. So, all right. Before we do anything else, is
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     there anything I should take up, Mr. Villa?
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               MR. VILLA: No, Your Honor. I was just thinking,
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     because I think it will take a minute to read the instructions,
     if I could just have a quick, five-minute break to set up
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     after, and that way if the jurors need to use the restroom or
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     anything after you read the instructions, we just take a quick,
     five-minute break.
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               THE COURT: Sure. I think that's reasonable.
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                                                              All
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     right.
             Anything from you, Ms. Williams?
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               MS. WILLIAMS: No, Your Honor.
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               THE COURT: Okay. Let see. We have an hour and 15
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     minutes, so 75 minutes each. I'll be timing, as will Ms. Hall,
     and so whatever balance you have, we'll make that known to you
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     as you begin.
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               MR. VILLA: Yes, Your Honor.
               THE COURT: Or, rather, as you end.
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               Okay. Let's take a quick recess, and we'll be back
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     in session shortly.
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          (Court stood in recess at 8:43 a.m. and resumed at
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          8:46 a.m. as follows:)
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               THE COURT: All right. Please remain standing for
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     the jury.
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          (Jury in at 8:47 a.m.)
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               THE COURT: Okay. Good morning, everyone. Please be
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     seated.
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               All right. When we recessed last night, I mentioned
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     to you what the plan is for today. I'm going to begin by
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     instructing you on the law, and then after I am completed with
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     that, then each party will have an opportunity to make their
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     closing arguments. Now, the instructions I'm going to give to
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     you, you'll each have a copy for your deliberations. For now,
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     you may refer to the screens in front of you. Our staff
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     attorney will be leafing through these instructions as we go
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     along so you can listen and then you can read for yourself.
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All right. Ladies and gentlemen, members of the jury, you have now heard all of the evidence in the case. Ιt. becomes my duty, therefore, to instruct you on the laws -excuse me -- on the rules of law that you must follow and apply in arriving at your decision in the case.

In any jury trial, there are, in effect, two judges. I am one of the judges. The other is the jury. It is my duty to preside over the trial and to determine what evidence is relevant under the law for your consideration. It is also my duty at the end of the trial to instruct you on the law applicable to the case.

Number 1. You, as jurors, are the judges of the facts. But in determining what actually happened in this case -- that is, in reaching your decision as to the facts -it is your sworn duty to follow the law I am now in the process of defining for you.

And you must follow all of my instructions as a whole. You have no right to disregard or give special attention to any one instruction, or to question the wisdom or correctness of any rule I may state to you. That is, you must not substitute or follow your own idea or opinion as to what the law is or ought to be. It is your duty to apply the law as I give it to you, regardless of the consequences.

By the same token, it is also your duty to base your verdict solely upon the evidence in the case, without prejudice or sympathy.

Number 2. This case should be considered and decided by you as an action between persons of equal standing in the community, of equal worth, and holding the same or similar stations in life. All persons stand equally before the law and are to be dealt with as equals in a court of justice.

Number 3. In this lawsuit, plaintiff, Terysa Welch, seeks compensation from the defendant City of Albuquerque for damages which Ms. Welch claims were proximately caused by the City's violation of Title VII of the Civil Rights Act of 1964 and the New Mexico Human Rights Act. Ms. Welch specifically claims that the City violated Title VII and the New Mexico Human Rights Act by engaging in sexual harassment and sex discrimination.

Plaintiff claims that the sexual harassment by the City occurred between May 2004 and 2012; and that the sex discrimination by the City occurred between October 24th, 2008, and 2012.

With respect to her Title VII claims, Ms. Welch expressly seeks compensation for lost overtime wages, damage she suffered to her reputation within the Albuquerque Police Department, emotional distress, and loss of enjoyment of life. With respect to her New Mexico Human Rights Act claims, Ms. Welch seeks compensation for lost overtime wages, damage she suffered to her reputation within APD, emotional distress,

and loss of enjoyment of life.

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against the City, Ms. Welch has the burden of proving that she was intentionally subjected to unwelcome harassment by either her supervisors or coworkers; that the harassment was based on her sex; and that a reasonable person would find the harassment hostile or abusive, and Ms. Welch perceived it to be so.

Ms. Welch must also show that the harassment was sufficiently severe or pervasive as to alter the conditions of her employment and create an abusive working environment. With respect to sexual harassment by coworkers, Ms. Welch has the burden of proving that the City or its management either knew or should have known of the harassment, and failed to take prompt and appropriate remedial action.

To establish a Title VII sex discrimination claim against the City, Ms. Welch has the burden of proving that her sex was a motivating factor in the City's decision to discipline her or to transfer her from the Repeat Offender Project, referred to here as ROP.

To establish a New Mexico Human Rights Act sexual harassment claim against the City, Ms. Welch has the burden of proving that the harassment was based on sex; she was subjected to a hostile environment in which the offensive conduct had the purpose or effect of unreasonably interfering with her work performance or creating an intimidating, hostile, or offensive

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working environment, and that the work environment was one that a reasonable person would find hostile or abusive and one that Ms. Welch perceived as being hostile or abusive.

To establish New Mexico Human Rights Act sex discrimination claims against the City, Ms. Welch has the burden of proving that she was otherwise qualified in December 2009 to be a detective in the ROP unit. Ms. Welch also has the burden of proving that the City did one or more of the following: A) disciplined her; B) transferred her from ROP; or, C) discriminated in matters of compensation, terms, conditions, or privileges of employment against her. Ms. Welch further has the burden to prove that sex was a motivating factor in the City's decision to take the above actions.

Ms. Welch has the burden of proving her Title VII and New Mexico Human Rights Act claims by a preponderance of the evidence and that the Title VII and New Mexico Human Rights Act violations were the proximate cause of her damages.

Number 4. The City denies what Ms. Welch says about sexual harassment and sex discrimination and argues it will show the following by a preponderance of the evidence: One, the City did not subject Ms. Welch to unwelcome harassment; two, the City did not impose severe or pervasive conditions on Ms. Welch's employment because of her sex; three, after the City learned about Ms. Welch's complaints about her coworkers, the City responded to her allegations promptly and took

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appropriate remedial action; four, Ms. Welch's statements regarding alleged discrimination were not sufficient to convey to the City that Ms. Welch believed the City was acting in an unlawful discriminatory manner within the meaning of the New Mexico Human Rights Act; five, the City had a legitimate nondiscriminatory business purpose or reason for every action they took regarding Ms. Welch; six, the City did not take any adverse employment action against Ms. Welch, and she has been promoted twice since this lawsuit was filed; seven, not a single term or condition of Ms. Welch's employment changed for the worse during her employment; eight, the conditions placed on Ms. Welch's employment, if any, were the result of legitimate, nondiscriminatory reasons, not her sex; nine, Ms. Welch's sex was not a motivating factor in any decision the City made; and, ten, Ms. Welch cannot prove under either Title VII or the New Mexico Human Rights Act that she is entitled to damages proximately caused by the City's impermissibly made employment decisions based on her sex. Number 5. It is a general rule in civil cases that a party seeking a recovery or a party relying on a defense has the burden of proving every essential element of its claim or defense by a preponderance of the evidence. Now, to prove by a preponderance of the evidence means to establish that something is more likely true than not true. When I say in these instructions that a party has the

1 burden of proof, I mean that you must be persuaded that what is sought to be proved is more probably true than not true. 2 3 Evenly balanced evidence is not sufficient. Number 6. This page is intentionally left blank. 4 5 Number 7. Ms. Welch's first claim against the City 6 is for sexual harassment by the City itself or its supervisors in violation of Title VII. To succeed on this claim, Ms. Welch 7 8 must prove by a preponderance of the evidence all four of the following factors: First, that, between May 2004 and 2012, she 9 10 was intentionally subjected to unwelcome harassment by the 11 employer or by her supervisor; second, that the harassment was 12 based upon her sex; third, that the harassment was both 13 objectively and subjectively offensive, such that a reasonable 14 person would find it hostile or abusive, and Ms. Welch in fact 15 did perceive it to be so; and, fourth, that the harassment was 16 sufficiently severe or pervasive so as to alter the conditions 17 of her employment and create an abusive working environment. 18 Unwelcome harassment means conduct that is uninvited 19 and offensive or unwarranted -- excuse me -- unwanted. 20 whether the conduct was objectively offensive, you may 21 consider, among other things, the frequency of the conduct, its 2.2 severity, whether it was physically threatening or humiliating, 23 or whether it was a mere offensive utterance, whether it unreasonably interfered with an employee's work performance, 24 25 and its effect on the employee's psychological well-being.

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Liability on this claim requires more than mere utterance of an offensive remark. It does not, however, require tangible psychological injury. There is no mathematical precise test for determining whether words and gestures meet the standard. Instead, you must consider the evidence as a whole and the totality of the circumstances, such as the nature of the conduct and the context in which it occurred. Discriminatory intimidation, ridicule, and insult can be sufficiently severe or pervasive in their accumulated effect to alter the conditions of employment and create an abusive working environment. The conduct or actions do not have to be overtly sexual, but conduct that results from genuine but innocuous differences in the way men and women routinely interact with members of the same sex and of the opposite sex is not illegal. Offhand comments, rudeness, occasionally teasing and isolated incidents are not alone sufficient. This is not a general civility code for the workplace. Number 8. The term "sex" as used to Title VII and the New Mexico Human Rights Act is a synonym for the term "gender" and refers to the quality of being male or female. Number 9. Ms. Welch's second claim against the City is for permitting sexual harassment by coworkers in violation of Title VII. To succeed on this claim, Ms. Welch must prove by a preponderance of the evidence all six of the following

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factors: First, that, between May 2004 and 2012, she was subjected to unwelcome harassment; second, that the harassment was based upon her sex; third, that the harassment was both objectively and subjectively offensive, such that a reasonable person would find it hostile or abusive and Ms. Welch in fact did perceive it to be so; fourth, that the harassment was sufficiently severe or pervasive so as to alter the conditions of her employment and create an abusive working environment; fifth, the City or management-level employees of the City either knew or should have known of the harassment; and, sixth, the City and management-level employees of the City failed to take prompt and appropriate remedial action.

Unwelcome harassment means conduct that is uninvited and offensive or unwanted. On whether the conduct was objectively offensive, you may consider, among other things, the frequency of the conduct, its severity, whether it was physically threatening or humiliating, or whether it was a mere offensive utterance, and whether it unreasonably interfered with an employee's work performance, and its effect on the employee's psychological well-being.

Liability on this claim requires more than mere utterance or -- excuse me -- mere utterance of an offensive remark. It does not, however, require a tangible psychological injury. There is no mathematical precise test for determining whether words and gestures meet the standard. Instead, you

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must consider the evidence as a whole and the totality of the circumstances, such as the nature of the conduct and the context in which it occurred. Discriminatory intimidation, ridicule, and insult can be sufficiently severe or pervasive in their accumulated effect to alter the conditions of employment and create an abusive working environment. The conduct or actions do not have to be overtly sexual. But conduct that results from genuine but innocuous differences in the way men and women routinely interact with members of the same sex and with the opposite sex is not illegal. Offhand comments, rudeness, occasional teasing and isolated incidents are not alone sufficient. Once again, this is not a general civility code for the workplace.

Number 10. If Ms. Welch satisfies all of the requirements I have listed for sexual harassment by coworkers under Title VII, then you shall consider the City's affirmative defense. To prevail on its affirmative defense, the City must prove by a preponderance of the evidence both of the following: First, that it exercised reasonable care to prevent and correct promptly sexually harassing behavior; second, that Ms. Welch unreasonably failed to take advantage of any preventive or corrective opportunities the City provided.

If you find that the City has proven both of these by a preponderance of the evidence, your verdict on the Title VII coworker sexual harassment claim must be for the City on this

claim.

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If you find that the City has not met its burden of proof on the Title VII coworker sexual harassment claim, your verdict will be for Ms. Welch on that claim.

Number 11. Ms. Welch's third claim against the City is for sex discrimination in violation of Title VII.

Specifically, Ms. Welch claims that the City took adverse employment action against her because of sex discrimination.

To succeed on this claim, Ms. Welch must prove by a preponderance of the evidence that her sex was a motivating factor in the City's decision to discipline her or to transfer her from ROP, and that the discipline or transfer from ROP occurred between October 24th, 2008, and 2012.

An employer is free to discipline or to transfer an employee for any nondiscriminatory reason even if its business judgment seemed objectively unwise. But you may consider the believability of an explanation in determining whether it is a coverup or pretext for discrimination. To prove that the sex was — Let me begin that again. To prove that sex was a motivating factor, Ms. Welch must show that the City used that consideration in deciding to discipline her or to transfer her from ROP.

Ms. Welch need not show that sex discrimination was the only reason the City disciplined her or transferred her from ROP. But she must show that the City relied upon sex

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discrimination in making its decision to discipline Ms. Welch or to transfer her from ROP.

Ms. Welch is not required to produce direct evidence of unlawful motive. You may infer knowledge and/or motive as a matter of reason and common sense from the existence of other evidence -- for example, explanations that you find were really pretextual. Pretextual means false or, though true, not the real reason for the action taken.

An adverse employment action by a supervisor is an action of the employer.

An adverse employment action is one that, standing alone, actually causes damage, tangible or intangible, to an employee. The fact that an employee is unhappy with something his or her employer did or failed to do is not enough to make the act or omission an adverse employment action.

An employer takes adverse action against an employee only if it, one, takes something of consequence away from the employee, for example, by discharging or demoting the employee, reducing his or her salary, or taking away significant responsibilities; or, two, fails to give the employee something that is customary -- that is a customary benefit of the employee relationship; for example, by failing to follow a customary practice of considering the employee for promotion after a particular period of service.

An involuntary transfer, without more, does not

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constitute an adverse employment action if it does not involve any significant changes to an employee's conditions of employment. For example, an involuntary transfer does not constitute an adverse employment action if salary and benefits remain the same and duties are substantially the same.

If you find that Ms. Welch has not proven by a preponderance of the evidence that the City used Ms. Welch's sex in deciding to discipline her or to transfer her from ROP, your verdict must be for the City.

But if you find that Ms. Welch has proven by a preponderance of the evidence that her sex was a motivating factor in the City's decision to discipline her or to transfer her from ROP, then the burden of proof shifts to the City to prove by a preponderance of the evidence that it would nevertheless have taken the same action if it had not considered Ms. Welch's sex.

If you find that the City has not met its burden of proof, your verdict will be for Ms. Welch and you will proceed to consider damages as I will describe them. But if you find that the City has proven that it would not have taken the same actions -- excuse me. But if you find that the City has proven that it would have taken the same action regardless of Ms. Welch's sex, you will not consider damages for this claim.

I have prepared a Special Verdict Form to assist you in addressing these issues.

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Number 12. In this case, you must also determine whether the City violated a statute known as the New Mexico Human Rights Act. An employer violates the New Mexico Human Rights Act if sexual harassment occurs, or discriminates in matters of compensation terms, conditions, or privileges of employment against an otherwise qualified person based on sex. Number 13. A person is otherwise qualified if she is able to do the job in spite of her sex. This page is intentionally left blank. Ms. Welch's fourth claim against the City is for 15. sexual harassment under the New Mexico Human Rights Act. Ms. Welch must prove by a preponderance of the evidence that, first, that the harassment, which occurred between May 2004 and 2012, was based on sex; second, Ms. Welch was subjected to a hostile environment in which the offensive conduct has the purpose or effect of unreasonably interfering with her work performance or creating an intimidating, hostile, or offensive working environment; and, third, the work environment was both objectively and subjectively hostile; one that a reasonable person would find hostile or abusive and one that Ms. Welch did perceive as being hostile or abusive. When determining whether a work environment was hostile or abusive, you look at the totality of the circumstances, including the frequency of the discriminatory

conduct; its severity; whether it is physically threatening or

1 humiliating, or a mere offensive utterance; and whether it unreasonably interferes with an employee's work performance. 2 Simple teasing, offhand comments, and isolated 3 incidents, unless extremely serious, will not amount to 4 5 discriminatory changes in the terms and conditions of 6 employment. Ordinary socializing in the workplace, such as intersexual flirtation, should not be mistaken for 7 discriminatory conditions of employment. 8 Number 16. Ms. Welch's fifth claim against the City 9 10 is for sex discrimination under the New Mexico Human Rights 11 Act. To establish under the New Mexico Human Rights Act that 12 between October 24, 2008, and 2012 the City discriminated 13 against Ms. Welch based on her sex, Ms. Welch has the burden of 14 proving by a preponderance of the evidence the following: 15 First, that Ms. Welch was otherwise qualified to be a detective 16 in ROP from December 11, 2009, to 2012; second, that the City 17 did one or more of the following: A, disciplined Ms. Welch; B, 18 transferred Ms. Welch from ROP; or, C, discriminated in matters 19 of compensation, terms, conditions, or privileges of employment 20 against Ms. Welch. Third, that Ms. Welch's sex was a 21 motivating factor in the City's actions as described in 2.2 paragraphs A through C of the second element, above. 23 If you disbelieve the reasons the City has given for

the actions described in paragraphs A through C of the second

element, above, you may infer that the City took these actions

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because of Ms. Welch's sex.

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Number 17. An unlawful employment practice is established under the New Mexico Human Rights Act when the complaining party demonstrates that sex was a motivating factor for the employment practice, even though other factors also motivated the practice.

Number 18. A municipality, like the City, can act only through its officers and employees. Any act or omission of an officer or an employee of a municipality, within the course -- within the scope or course of his or her employment, is the act or omission of the municipality.

Number 19. The defendant in this case is a municipality. A municipality is entitled to the same fair and unprejudiced treatment as an individual, and you should decide the case with the same impartiality as you would use in deciding a case between individuals.

Number 20. As stated earlier, it is your duty to determine the facts, and in doing so you must consider only the evidence I have admitted in the case. The term "evidence" includes the sworn testimony of the witnesses and the exhibits admitted in the record.

Remember that any statements, objections, or arguments made by the lawyers are not evidence in the case. The function of the lawyers is to point out those things that are most significant or helpful to their side of the case, and

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in doing so, to call your attention to certain facts or inferences that might otherwise escape your notice. In the final analysis, however, it is your own recollection and interpretation of the evidence that controls in the case. Whatever the lawyers say is not binding upon you. So, while you should consider only the evidence in the case, you are permitted to draw such reasonable inferences from the testimony and exhibits as you feel are justified in the light of common experience. In other words, you may make deductions and reach conclusions which reason and common sense lead you to draw from the facts which have been established by the testimony and evidence in the case. Number 21. You may consider either direct or circumstantial evidence. Direct evidence is testimony of one who asserts actual knowledge of a fact, such as an eyewitness. Circumstantial evidence consists of proof of facts or circumstances which give rise to a reasonable inference of the truth of the fact sought to be proved. The law makes no distinction between the weight to be given to either direct or circumstantial evidence. Number 22. Now, as I have said, that you must consider all of the evidence. This does not mean, however, that you must accept all of the evidence as true or accurate. You are the sole judges of the credibility or

believability of each witness and the weight to be given to the

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witness's testimony. In weighing the testimony of a witness, you should consider the witness's relationship to the plaintiff or to the defendant; the witness's interest, if anything, in the outcome of the case; manner of testifying, opportunity to observe or acquire knowledge concerning the facts about which the witness testified; candor, fairness and intelligence; and the extent to which the witness has been supported or contradicted by other credible evidence or previous statements inconsistent with the witness's present testimony. You may, in short, accept or reject the testimony of any witness in whole or in part. Also, the weight of the evidence is not necessarily determined by the number of witnesses testifying as to the existence or nonexistence of any fact. You may find that the testimony of a smaller number of witnesses as to any fact is more credible than the testimony of a larger number of witnesses to the contrary. Number 23. A witness may be discredited or impeached by contradictory evidence or inconsistent conduct, or by evidence that at other times the witness has made material statements, under oath or otherwise, which are inconsistent with the present testimony of the witness. If you believe that any witness has been impeached or discredited, it is your exclusive province to give the

testimony of that witness only such credit as you may think it

deserves.

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Number 24. An expert witness is permitted to state an opinion based upon a question which, for the purposes of trial, assumes as true certain facts which may or may not be true.

It will be for you in your deliberations, however, to determine from all of the evidence whether or not the facts assumed have been proved to be true.

The Rules of Evidence provide that if scientific, technical, or other specialized knowledge might assist you in understanding the evidence or in determining a fact in issue, a witness qualified as an expert by knowledge, skill, experience, training, or education, may testify and state an expert opinion concerning such matters.

You should consider each expert opinion received in evidence in this case and give it such weight as you may think it deserves. If you should decide that the opinion of an expert witness is not based upon sufficient education and experience, or if you should conclude that the reasons given in support of the opinion are not sound, or that the opinion is outweighed by other evidence, then you may disregard the opinion entirely.

Number 25. This page is intentionally left blank.

Number 26. Some evidence is admitted for a limited purpose only. When I instruct you that an item of evidence has

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been admitted for a limited purpose, you must consider it only for that limited purpose and for no other.

Number 27. Deposition testimony is testimony that was taken under oath before trial and has been preserved in writing. This testimony is entitled to the same consideration that you give any other testimony at this trial.

Number 28. This page is intentionally left blank.

Number 29. An attorney has the right to interview a witness for the purpose of learning what testimony the witness will give. The fact that the witness has talked to an attorney does not reflect adversely on the truth of such testimony.

Number 30. Any notes that you have taken during this trial are only aids to your memory. If your memory differs from your notes, you should rely on your memory and not on your notes. Your notes are only to refresh your recollection. notes are not evidence. If you have not taken notes, you should rely on your independent recollection of the evidence and should not be influenced by the notes of other jurors. Notes are not entitled to any greater weight than the recollection or impression of each juror about the testimony.

Number 31. An act is a cause of harm if it contributes to bringing about the harm, and if the harm would not have occurred without it. It need not be the only explanation for the harm, nor the reason that is nearest in time or place. It is sufficient if it occurs in combination

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with some other cause to produce the result. To be a cause, the act, nonetheless, must be reasonably connected as a significant link to the harm.

Number 32. You are not to engage in any discussion of damages unless you first determined -- unless you have first determined that there is liability, as elsewhere covered in these instructions.

The fact that you are given instructions on damages is not to be taken as an indication as to whether the Court thinks damages should or should not be awarded.

Number 33. Damages must be reasonable. If you should find that the plaintiff is entitled to a verdict, you may award only those damages which will reasonably compensate the plaintiff for the injuries that the plaintiff has sustained as a result of the defendant's wrongful conduct. You are not permitted to award speculative damages. So, you are not to include in any verdict compensation for any prospective loss, which, although possible, is not reasonably certain to occur in the future.

Number 34. You must not award compensatory damages more than once for the same injury. For example, if a plaintiff prevails on more than one of the plaintiff's claims and establishes a dollar amount for the plaintiff's injuries, you must not award the plaintiff any additional compensatory damages on each claim. The plaintiff is only entitled to be

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made whole once, and may not recover more than the plaintiff has lost. Of course, if injuries -- Excuse me. Of course, if different injuries are attributable to the separate claims, then you must compensate the plaintiff fully for all injuries. Number 35. Intentionally left blank. Number 36. Now, once again, the fact that I instruct you on damages does not represent any view by me that you should or should not find the City liable. Now, with respect to her Title VII claims, Ms. Welch seeks to recover damages for lost overtime wages, emotional distress, damage to reputation within APD, and loss of enjoyment of life. With respect to her New Mexico Human Rights Act claims, Ms. Welch seeks to recover damages for lost overtime wages, emotional distress, damage to reputation within APD, and loss of enjoyment of life. Distress arising from this lawsuit, or legal expenses incurred in this lawsuit must not be included in these damages. You must determine, instead, what other loss, if any, Ms. Welch has suffered caused by any sexual harassment or sex discrimination in violation of Title VII or the New Mexico Human Rights Act that you find the City has committed under the instructions I have given you. We call these compensatory damages.

You may award compensatory damages for lost overtime

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wages, any damage to reputation suffered by Ms. Welch within APD, emotional distress, or loss of enjoyment of life if you determine that Ms. Welch has proven by a preponderance of the evidence that she has experienced any of these consequences as a result of sexual harassment or sex discrimination in violation of Title VII.

You may award compensatory damages for lost overtime damages, any damages to reputation suffered by Ms. Welch within APD, emotional distress, or loss of enjoyment of life if you determine that Ms. Welch has proven by a preponderance of the evidence that she has experienced any of these consequences as a result of any sexual harassment or sex discrimination in violation of the New Mexico Human Rights Act.

No evidence of the monetary volume of intangible things like emotional distress, loss of enjoyment of life, and damage to reputation is available and there is no standard I can give you for fixing any compensation to be awarded for these injuries. Even though it is obviously difficult to establish a standard of measurement for these damages, that difficulty is not grounds for denying a recovery on this element of damages. You must, therefore, make the best and most reasonable estimate you can, not from a personal point of view, but from a fair and impartial point of view, of the amount of emotional distress, loss of enjoyment of life, or damage to reputation within the APD, you find that Ms. Welch

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     has undergone as a result of the City's conduct. You must
     place a money value on this. Attempting to come to a
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     conclusion that you -- a conclusion that will be fair and just
     to both of the parties. This will be difficult for you to
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     measure in terms of dollars and cents, but there is no other
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     rule that I can give you for assessing this element of damages.
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               Number 37. In fixing the amount of money which will
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     reasonably and fairly compensate a plaintiff, you should
     consider that one who is damaged must exercise ordinary care in
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     minimizing existing damages and to prevent further damages.
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     plaintiff may not recover for losses which could have been
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     prevented by reasonable efforts by the plaintiff.
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               The burden of proof with respect to this issue is on
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     the defendant.
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               All right. I'm up to number 38. I'm going to
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     reserve 38, 39, and 40 for the point when the parties have
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     concluded their arguments, and so for that we will begin with
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     Mr. Villa, but as we start, we're going to take just a
     five-minute break.
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               All right. For that, please rise for the jury.
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          (Jury out at 9:29 a.m.)
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               THE COURT: Okay. Mr. Villa, do you want to set up?
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               MR. VILLA: Yes, Your Honor. Thank you.
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               THE COURT: Okay. You're welcome. All right. We'll
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     just be in recess, back in about five minutes.
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          (Court stood in recess at 9:29 a.m. and resumed at
          9:38 a.m. as follows:)
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               MS. WILLIAMS: Your Honor, will we be having a
     midmorning break between Mr. Villa and myself?
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               THE COURT: Is that what you'd like?
               MS. WILLIAMS: I think so.
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               THE COURT: Okay. Let's do that.
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               MS. WILLIAMS: Thank you.
               THE COURT: You're welcome.
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               I think we had jurors running to the restroom while
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     they're standing in line, so that's what's going on.
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               Okay. Let's go.
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          (Jury in at 9:38 a.m.)
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               THE COURT: Okay. Please be seated.
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               Ladies and gentlemen, for closing arguments,
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     summations, because the plaintiff has the burden of proof, the
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     plaintiff goes first.
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               Mr. Villa.
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               MR. VILLA: Thank you, Your Honor. May it please the
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     Court, counsel, Ms. Welch.
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               Ladies and gentlemen, on behalf of Ms. Welch,
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     Ms. Anderson, and myself, we want to thank you for your time.
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     We appreciate that you all have been here, you've sacrificed,
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     given up time away from your lives and businesses and paid
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     close attention to the evidence in this case. So we're now at
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the end, and I'm going to take just a little bit more of your time before you get to decide the case. So what we are going to ask you to do at the end of this closing argument is to go back into the jury room and deliberate on Ms. Welch's claims of sexual harassment discrimination and find in her favor and fix the appropriate amount of damages to fully compensate her for those claims.

Now, sexual harassment, as you saw from the jury instructions, comes in two forms: By supervisors and by coworkers. But the evidence that you saw in this trial is that the sexual harassment came in a little different form for Terysa Welch. You have what came from Rob Smith, which we'll get into in detail that you've heard a lot about, which I would call sort of the true form of sexual harassment, the note that he wrote on her physical assessment, telling her he wanted to have children with her, the constant commenting to her about her clothing, her looks, his behavior and attitude, which you got to see a flavor of when he testified. And those other things that you also saw a little bit from J.R. Potter. He joked and laughed with Robert Smith in front of Terysa Welch about his genitals. He admitted that he did that on the stand. That is the classic form of sexual harassment.

And then there's the hostile work environment form of sexual harassment, the things that Terysa Welch experienced from the beginning of ROP and throughout her time, not from

1 everybody, but from folks like Kevin Gagne, who commented when Terysa came into ROP that "We got F'd. We had to take a 2 3 skirt." Some of the newer -- or the old quard folks in ROP. One in particular, Dan Wolfe who stood up, according to Danny 4 5 Garcia, and said, you know, "There's no chicks that are going 6 to be in ROP," and the attitudes and behavior that Ms. Welch 7 experienced throughout her time in ROP as from the time period 8 as the judge instructed you, 2004 to 2012. 9 Not everybody was sexually harassing to her. 10 was primarily Rob Smith. But a lot of the evidence you saw came in the form of hostility. And what we ask you to evaluate 11 12 is what damage did that sexual harassment cause Ms. Welch. 13 Well, it caused her to transfer, caused her to lose what she so 14 loved in the ROP unit. Remember her testimony from the time 15 she got to the Academy and the ROP guys came in, that's what 16 she wanted to do. And a lot of people wanted to do that. 17 Heck, even Kevin Gagne said that's what he wanted to do. And 18 you heard that that's one of the great benefits of being in the law enforcement profession. You can gravitate to different 19 20 areas and do what you love. And that was taken away from 21 Terysa because of sexual harassment. 22 You had heard about the buildup of events, the chain 23 of events that happened that led to that transfer. Did she say 24 "Yes, I want to be transferred"? Absolutely. Did she have a

choice? Absolutely not. She had finally had it come July when

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she received that punctuality memo for what she felt was an improper reason, missing a training when she was told the day before by Kevin Gagne to go to the station. Mike Hill testified that was what the order that was given by the Acting Sergeant Kevin Gagne. And when there was this confusion, Sergeant Hubbard didn't try to talk to Mike Hill, he didn't try to talk to Kevin Gagne, he just sent her a punctuality memo and claimed that he had issues with her performance. But you saw the evidence. There was no issues with her performance. Her performance evaluation, which I'll show you here in a minute, showed clearly that through the year 2009 there weren't any issues. So why is it Sergeant Hubbard and later Lieutenant Smith and Commander Hudson are all talking about Terysa Welch's performance when nothing else is going on? Why do they come in

17 just a pretext for their conduct. It's a pretext for the real

and say that to you? Because, ladies and gentlemen, that's

reasons they did what they did. And so that transfer was

19 because of the sexual harassment.

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Remember the testimony from Beth Paiz and the notes that you have in evidence, Exhibit 4, which I'm going to show you a little bit more. She was asking Terysa, "Do you feel safe at work? Are you going to be okay? Can you wait until January? We'll do this temporary transfer to the Academy, we'll sort this situation out, and we'll get you back."

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But Terysa had to go on December 11th, 2009, right after the Rob Smith incident in the hallway where in a hallway as large as this area between the jury box and the chairs he made it so Terysa Welch had to get out of the way and go up against the wall.

She had received a blank transfer form in her inbox. She was complained about by Kevin Gagne and J.R. Potter, two people who she named in her EEOC Complaint, to Commander Hudson. He wrote her a memo, made her respond to that memo. She knew what was going on. This was a buildup that these individuals were partaking in to get rid of her, and they were doing it, they were being hostile towards her and harassing towards her, and sex was a motivating factor.

You saw the jury instructions. It doesn't have to be the only factors. It has to be a motivating factor. This is a woman, the only woman in ROP who's complaining about behavior because she's a woman, and this is how these individuals reacted to it and caused her that transfer.

And then we get to the discipline. And you heard about how the discipline came about. Who initiated it? Kevin Gagne. Kevin Gagne just two months after he was interviewed by the EEOC investigator asking him about whether he was hostile to her because she was a woman, calls and reports her for what is otherwise a fairly minor violation, that you heard from two men how it was handled in their situation, and she gets run

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through the wringer by the very same individuals that were involved in this.

Who investigated the original Complaint? Doug West. Who was the individual that ordered Terysa's alcohol violation to go through the Internal Affairs process? Doug West. Who is the individual that recommended her termination because of what he perceived to be false statements? Clearly that was a pretext. Doug West. And, granted, Chief Feist reviewed that and said he didn't sustain anything related to false statements. He only sustained things related to alcohol.

Chief Schultz didn't impose the recommended discipline for an alcohol violation, which is a written reprimand. He imposed discipline that he said was 40 hours, and that was his threshold policy for reporting things to the New Mexico Law Enforcement Academy, but we'll show you here in a minute the discipline he imposed was actually a 16-hour suspension and 24 held in abeyance, yet that discipline then gets reported to the New Mexico Law Enforcement Academy. And in the letter which you all saw to the New Mexico Law Enforcement Academy she was accused of much more severe things than she was actually have found to have been done that ended up creating a letter in her file that's there forever.

And you have to ask yourself, was that -- what was the reason that was done. Everybody involved knew that she complained. Chief Schultz knew from the beginning that she had

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complained about this, that these issues were at the boiling point in ROP based on Terysa Welch's Complaint, a woman who's complaining about being mistreated as a woman.

And then what was the final outcome of Chief Schultz's discipline? It was not consistent with what other men who have done the same things had received. And it was much, much more severe. And that's hostility, ladies and gentlemen, and it's hostility based, at least a motivating factor is sex. And so the transfer and the discipline and the results of the transfer and discipline and the damage Terysa Welch suffered was because of sexual harassment.

It was also discrimination. And discrimination is, again, is sex a motivating factor. Well, let's look at the transfer. What happened? She made her Complaint, and they moved out two males, Lieutenant Smith and Sergeant Hubbard. They didn't move out Kevin Gagne or J.R. Potter. And then they quickly moved them back in just a couple of months. And the hostility didn't stop. It resumed, it increased, it got worse. It got to the point where Lieutenant Smith was trying to bull her over in the hallway. People were putting blank transfer forms in her box. J.R. Potter and Kevin Gagne are accusing her of things that are very serious: Failing to cover, dropping a surveillance, things that Terysa has never, ever been accused of before in her life, things that are damaging to her -- to her reputation. And they don't move out these individuals,

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they don't address these individuals, they don't sit down with these individuals and say "Why are you doing this? We need to stop this behavior, we need to get this better." No, it gets to the point where Terysa, a woman, gets moved so that the men get to stay and the woman gets moved. That's discrimination. The transfer was discrimination, ladies and gentlemen.

And she didn't get to be moved back with these guys being moved out. They got to stay. Commander Hudson got to stay and retire in the summer of 2010. Rob Smith got to stay and retire in the summer of 2010. Sergeant Hubbard got to stay and retired in the fall of 2010. Kevin Gagne got to stay and retired at the end of 2011. So they all got to stay. They all got to stay in ROP, the job that they loved, that they wanted to do, and Terysa Welch didn't.

And the discipline, as I've talked about, that's discrimination, too. You heard two examples, males who got -one got verbal counseling, and one got a written reprimand. So why did Terysa Welch not get the same treatment? Did you see any evidence that this was really different? You know they accused her of lying in Internal Affairs. And all the evidence is she admitted she went to the Walgreen's all the time. admitted that she'd used her City vehicle to transfer alcohol home before. She admitted that she was there on that day when she saw the video and the receipts, and all she'd said was she couldn't remember that day. And that's the excuse they used to

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try to treat her differently. Well, you get to decide whether that's a legitimate excuse or not, whether that's not pretext or something else, and whether her sex is a motivating factor. And I think we've established that it is.

Now, when it comes to fixing the damages, you saw the judge's instruction for the nonspecific damages or the nonmonetary damages. There's no set formula. So we have the loss of overtime. And that shows you right there, ladies and gentlemen, a clear difference between the benefits that are available in ROP and those that are available in Burglary. You also heard about the differences in the two units. ROP is clearly more prestigious, it's looked up to, it furthers one's career and reputation much more than in the Burglary unit. But it's undisputed that Terysa Welch made less overtime.

Brian McDonald reviewed her pay stubs from '08 and '09 and then compared 2010, '11, and '12 and conclusively saw that she lost overtime. And that is a benefit of being in the ROP unit. That amount is fixed. That's easy for you to decide. Twenty-seven thousand six hundred and I believe it was thirty-nine dollars.

But the other damages, the emotional distress, the damage to reputation, and the loss of enjoyment of life, all damages that are allowed by law, that are there to fully compensate somebody when they suffer harassment, discrimination are not specific, and it's a difficult thing to decide.

But what I would say to you is a couple of things.

If you fully compensate Terysa Welch, it doesn't just compensate her for what she lost, but it also makes it clear that this type of behavior isn't going to be tolerated; that we're not going to put up with it; that you as the deciders of this, the voice of the community are saying, we're not going to allow these things to happen, and when it does, we're going to fully compensate people for it.

And when you try to evaluate how you do it, we've got different time frames. You know, they're -- unfortunately, they don't teach us this in law school. Lots of people disagree about how to do it. You could take a daily amount. You could take a monthly amount, a yearly amount, a weekly amount. It's difficult. I'm going to suggest some things to you-all as we go through.

I've got a little death by PowerPoint for you, but you get to decide. You can agree with me or disagree with me. You can say what I'm asking for is too much or too little, and you are ultimately the voice of the community, but I want you to think about what it means to have emotional distress, to suffer damage to your reputation within the Police Department, to lose that enjoyment of life that we get from our jobs and our careers, and decide that fully compensating Terysa Welch would be the best way not only to give her back what she lost, but to send a message.

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So let me show you this. I'll switch over to the HDMI. So when people show you who they are, believe them. And I think that that makes sense in this case, because you got to see a lot of who people were on the witness stand. It's kind of amazing how when a witness is on the stand some of their true colors come out. Okay. So think about the day and a half Terysa Welch was on the stand and how you evaluated her and what that told you about her character, her up there telling you what happened, what she went through, dealing with cross-examination from Ms. Williams, and compare that to some of the other witnesses who also showed you who their true colors were on the stand. Rob Smith, J.R. Potter, Kevin Gagne. What did you evaluate about their credibility when you got to see them? You can rely on your common sense, you can rely on your instinct and your gut about how you saw what went down there. So, of course, just to reiterate, the APD and ROP unit in 2009, Chief Schultz is the chief; there's two different deputy chiefs, Paiz and Feist, over this period of time. They command larger divisions, but they also cover the Special Investigations Division. And the Special Investigations Division was overseen by Commander Joseph Hudson during this time period, and later Doug West, when he was reviewing the Internal Affairs thing. The lieutenant at the time in 2009 is

Robert Smith, and Sergeant Dave Hubbard is in the unit and is

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the sergeant of the unit. And the detectives that were in there, who most of whom you heard from, Danny Garcia, Mike Hill, Kevin Gagne, J.R. Potter, Terysa Welch, one individual who we didn't get to hear from who was in the unit for a little while, Ron Baca, but you got to see all of those individuals testify. Mike Hill, Danny Garcia, those individuals were sincere, genuine, legitimate. You saw their testimony. You get to decide that. And then compare their testimony with the testimony of the others and the differences in terms of their credibility, whether they made statements that were different in their depositions, and some of the things they said. So let's talk about Lieutenant Rob Smith. There's Exhibit 166, the personal fitness evaluation and wanting to have children with you. Think about something when it comes to sexual harassment. There's a famous Supreme Court case -- of course, as a lawyer, those are the things that we think about -- from 1964, the same time as the Title VII Civil Rights Act, where the justices were looking at pornography and trying to decide what's covered by the First Amendment and what's not, and Justice Potter Stewart sort of had this famous saying. said, "I can't define it, but I know it when I see it." And I think that holds true in some regards to sexual harassment. There's some things that you know it when you see. And this, ladies and gentlemen, on this personal fitness evaluation, this is sexual harassment. You know it when you see it. He wants

to have children with you.

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And think about how the City tried to deal with that. They said, "Oh, Rob Smith said to everybody 'I want to have your baby.'" That was his way of complimenting people, his unusual way of complimenting people. Well, if it was just that, if he just said to everybody, "I want to have your baby," right, he's a man, he can't have babies, maybe that's in that gray area, maybe that's not something that you know it when you see it, but when he tells a woman "I want to have children with you, " that crosses the line.

And you heard differing testimony. I mean, I even asked Commander Hudson his -- Rob Smith's good friend, "Did he ever say he wanted you to have his baby?" He said, "No, he didn't tell me that." Right? J.R. Potter, the same thing. "Did he ever say to you he wanted you to have his baby?" "No, he didn't tell me that."

So, whether they were told that or not by Rob Smith, it clearly never went the other way, but it did go the other way with Terysa, and in the relationship between Rob Smith and Terysa Welch, there's only one person that can have a baby, and that's Terysa Welch. And this crosses the line.

But it's not just this, ladies and gentlemen. You heard Terysa's testimony that this was all the time, he talked about his genitals, he talked about his penis looking like a tuna can. He came up to her when she was alone all the time

and said things like "Um, um, looking good," mentioned wanting to have children with her, had this Viking story that he liked to tell, that he told you about it, you got to have a flavor of that, and said many times to her he would be pursuing her if she wasn't married. You didn't hear him say that to any of his male colleagues whatsoever.

And the David Maes incident. If you think about how that happened, that's not supporting your colleague. That's not trying to help somebody through a crisis incident. That is Rob Smith taking advantage of Terysa in a very, very vulnerable time in her life and saying things during that exchange, like, "If I wasn't married, I'd be pursuing you," and "Let me take you home" and being extremely inappropriate. That gives you an idea of what Rob Smith was like.

And I suppose the City's going to say, well, Terysa Welch was supposed to do something about that. Well, from 2004 to 2006 or '7 Rob Smith is the sergeant. He's running the place. He's an up-and-comer. He's looked up to. He's the one that advocates for Terysa to come into the unit, and she's supposed to take him on. He's got the clout to then become the lieutenant of that unit. And according to Commander Hudson, when Terysa went to talk to him, he was next in line to be commander. This is the person Terysa's supposed to take on. And she wants to keep her job in ROP?

We've got the Sip and Shop note. This is just

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another example of something that Rob Smith did. And it's interesting that his best friend, who he considers a brother, came in here yesterday and said, "Oh, Terysa made copies of this and Terysa asked for this autograph." And that was the first time that anybody had said that. And this evidence was available from the beginning of the case. Not a single person came in here, not even Rob Smith, and said Terysa made copies of this and Terysa asked for this autograph. But J.R. Potter did. What does that tell you about J.R. Potter's credibility and whose side he's on? When we talk about whether this was -- whether it altered Terysa's work environment, what did she talk about? She tried to avoid him. She tried to be with someone else when Rob Smith was around because he wouldn't do it when she was with other people. She even went in a different direction. In commenting on these baby comments, I asked Sergeant Hubbard -- well, I asked Kevin Gagne about his behavior, and he said, "Well, you know, I didn't think it was funny, it wasn't appropriate." I asked David Hubbard if he said to people "Good job, I want you to have my baby," and Hubbard's response on the stand was, "Well, I didn't cross that line because that's a line you don't cross," because even Sergeant Hubbard recognized that that's inappropriate. And again, I think we have to question what's going

on when the City is trying to tell you that, oh, that's just

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the way Rob Smith is, that's the way he compliments people,
that's how he is. We've got to question that when you talk
about Danny Garcia. Danny Garcia went to the Academy with him.
Danny Garcia was his workout partner. Danny Garcia got up
there on the stand and said Rob was a go-getter, he was a good
sergeant, if I needed a helicopter, he would get me a
helicopter. He didn't get up there and disparage Rob Smith
when it came to his job as a police officer, but he said, "He
never said that to me, he never made those comments to me:
'Good job, Danny, I want to have your baby.'" Right?
                                                       I mean,
that's his friend up there telling you the truth. That's
something I think you need to think about when you're
considering what really went on in this workplace.
          So then we get to this punctuality memo. And like I
told you in opening statement, the punctuality memo I think was
really the straw that broke the camel's back for Terysa. She'd
had enough, she'd put up with this long enough. Now things
were going to get put into her file that could, as Sergeant
Hubbard admitted, be a basis for discipline.
         And again, the type of hostility that Sergeant
Hubbard, Kevin Gagne, and these individuals were expressing
toward Terysa were not sexually overt like Rob Smith. It was
more subtle. They were more hostile to her. They were more
hostile.
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Think about what Terysa and Kevin Gagne told you

happened with the whole pink shirt thing. Right? Terysa was trying to get Kevin Gagne to lighten up; so she wore a pink shirt. Why did she do that? Because it's feminine. Kevin Gagne said that. She was doing that because she recognized that Kevin Gagne had a problem with her throughout the time that they were in ROP, and she knew that it was related to her being a woman, so she wore a pink shirt and tried to lighten the guy up.

This is the same type of hostility that Terysa's experiencing now from Sergeant Hubbard when she gets a memo for missing this training day. Mike Hill doesn't, even though she's with Mike Hill and Mike Hill calls Kevin Gagne when they're at the station and says, you know, "We're here, we thought we were supposed to be here," and Sergeant Hubbard doesn't bother to look into the situation, talk to Mike Hill, talk to Kevin Gagne.

In fact, Kevin Gagne even got up here and said, "Well, I'm an acting sergeant; acting sergeants can't give orders."

I mean, does that make sense at all, that Kevin Gagne would come up here and tell you acting sergeants can't give an order and right after that J.R. Potter says, "Yeah, they can give orders"? What's Kevin afraid of. He knows that this is an issue, this issue with whether he told Mike Hill and Terysa to be at the station or be at the range, and yet he's up here

denying that he was even able to give an order.

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And I find it interesting as David Hubbard gets up here and says when he gives the memo to Terysa, she's screaming and she's yelling, and she's irate, "I couldn't even understand some of things that she said," but he didn't document that. He documents that she missed a training and missed a briefing, he doesn't bother to investigate whether she was comp'd out for the briefing, and then gets up here and tells you that she's screaming, yelling, and irate to her sergeant in this paramilitary organization, and he didn't think it was important to document this.

Now, again, I talked to you about performance. And performance, it's clear from the evidence that performance was just a pretext. All of this talk about performance, the suggestion that this is why they're not happy with Terysa or this is why there's problems is her lack of performance. That's a pretext, ladies and gentlemen. If performance was an issue, they could document performance. They could write her a memo saying "We need you to make more arrests, we need you to do a better job developing informants, we need you to create more cases, we need this and we need that." And this is the most recent performance evaluation through 2009. And on expectations, "Detective will be self-motivated and demonstrate initiative in locating and apprehending repeat offenders. Expectation met. "Right? "Conduct complete and professional

1 investigations, " that's met. Professional working 2 relationships is met, conform to the Department rules is met. 3 And where is the comments and recommendations from her supervisor? You all can use your common sense. 4 5 performance evaluations are there for a reason. Hey, your 6 expectations are met, but in here, in these comments and 7 recommendations, you know, I'd like to see a little bit more of this, that, and the other. That would be in there if that's 8 what really happened, and it's not in there. 9 10 So I just want to run down this timeline that we have 11 In 2004, that's when Terysa gets into ROP. July 24th, 12 2009, is the punctuality memo. And it builds from there. She 13 meets with Lieutenant Rob Smith, and what does he say? "You 14 can't file an EEOC Complaint. I won't let you." He sits back 15 in his chair, put his arms behind his head, and said, "I sure 16 hope I'm getting some loyalty here." You saw Rob Smith. You 17 can picture that happening. What would he be worrying about? 18 Why would he care if she files an EEOC Complaint? Well, 19 because of what he had been doing to her that whole time. 20 She gets the warrant package July 29th after she's 21 complaining to Sergeant Hubbard and then to the lieutenant 22 about it and says that Hubbard gives her the packet on her own. 23 Well, she had received dozens of these in the past. There was 24 clearly a difference this time. You know, the City's trying to 25 make you believe that this was something made up or she could

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simply just call for backup, but Hubbard's communication with her at the time that he provided this warrant packet made clear the way he felt, and Terysa saw that and experienced that and testified to you about that.

Well, then she goes to see Commander Hudson, Smith's still friend, and he says "Don't file an EEOC Complaint, just apologize to Smith, fall on the sword, he's next in line to be the commander, you're just going to have to go along, get along."

You have the August 3rd incident. And again, ladies and gentlemen, Terysa Welch had called for backup many, many times. There had been delay in the past. But this time it was different, and she told you why it was different and how it was different. These individuals, Sergeant Hubbard, Kevin Gagne, they were being hostile towards her. They were not going to help her out. And this isn't a situation where Terysa was in danger, somebody was attacking her. She was surveilling a person that she wanted to arrest, and she was asking for help, and it didn't come, and it was different this time.

She then files her EEOC Complaint. And don't forget in between that time, the meeting on August 20th, that maybe Kevin Gagne called, maybe J.R. Potter called, depending on whose story you listen to, J.R. Potter's or Kevin Gagne's, it got angry, got heated, Kevin Gagne slammed the door. Terysa Welch told you that that -- that meeting was not a meeting

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about folks trying to resolve their differences. It was Kevin Gagne and Potter mining her for information, trying to find out what's going on, continuing the hostility towards her.

After the EEOC Complaint is filed, Hubbard and Smith are briefly removed and then they come back. They come back in October, the end of October, beginning of November, and Hubbard has the meeting where he says, and nobody disagrees with this, "It was hard on me. It's going to be harder on you." And he talked about some of these rules that he was starting to enforce that were going to stay in place, that got issued July 24th, some of them, especially the change to the arrest log.

And Danny Garcia told you about that arrest log. He told you how it was going to affect Terysa. The same way Terysa told you it would affect her. It didn't have anything to do with performance. It was a way to push Terysa out. Right? The arrest log used to be ROP team, ROP team got this guy, ROP team got that guy, but now it was going to change and so it would just be the primary and the secondary detective. And Danny Garcia explained to you in detail how that would be different for a guy like him, who's getting all of his warrants because he's liaison with Probation and Parole versus Terysa, who's liaison with Burglary. It's just much, much different, and it wasn't the team anymore. It's, Let's target Terysa.

And what did Danny Garcia tell you about that? He

Danna Schutte Everett Official United States Court Reporter 100 N. Church, Las Cruces, New Mexico 88001 (575)528-1656

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said to these guys, "We don't want to do these rules; these rules are no good. They need to change." And he was told the rules stay in place until she leaves. There's your evidence of why those rules were put in place.

Then you have the EEOC training on December 10th, 2010, with Sue Neal, and that's the training that by then Rob Smith had already attended it, so the City wants to get up here and say, "Well, we heard about the Complaint, we addressed the issue, we took care of it, everything was fine, we had a training." Well, one day later Rob Smith is trying to bull Terysa over in the hallway. So how well did that EEOC training really work? It was the only EEOC training of its kind. You heard Sue Neal say she'd never given that training before. Her job was primarily dealing with civilians. Her job was not looking at EEOC issues with the sworn law enforcement personnel, but she's asked to do this training, and supposedly that fixed the problem.

And you heard from Terysa Welch that she told -- she told everybody at SID that the EEOC training was punitive. She hadn't done one like this. That wasn't her job. And why, ladies and gentlemen, would Maureen O'Brien go to that training, Maureen O'Brien, who had also filed that Complaint in SID and felt mortified. We asked her "Is that how you felt?" She said "Yes." If the training was everything was fine, everything okay, what about it would make Maureen O'Brien feel

mortified?

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And that's clearly not what happened. Even Sue Neal got up here and said the feedback was great and everybody was fine and they were attentive and they were interactive and, you know, It wasn't to cover our butt, like Hudson said; it wasn't to inflame the situation like Hudson said. Everything went perfectly well. That was her testimony to you guys.

And then I showed her this, her e-mail to Beth Paiz talking about Thursday's class, the December 10th class, the one that Terysa went to, and said, "From what I heard and I observed, it seems she's in a group full of hypocrites. It's probably best that she leave, but those guys have issues that her transfer won't fix."

Is that consistent at all with anything Sue Neal tried to tell you in her direct examination about how that class went? I mean, this is her examination of it. And when Ms. Williams got back up and asked, "Well, what did you mean by a group full of hypocrites?" Sue Neal could only come up with one individual, not a group, that came up to her and said -and bragged about not having to do the physical fitness. And, you know, he looked out of shape. That was Sue Neal's explanation for a group full of hypocrites. She cited to you one guy that came up to her. That was not what she was observing at the time she sent this e-mail.

And nobody ever asked her, "Well, what did you mean

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by those guys have issues her transfer won't fix?" The City just left that transfer unanswered. You-all can figure it out; you can use your common sense.

She did this training, and these are the observations that she made to Elizabeth Paiz just a couple of days later about the SID individuals that Terysa Welch was having to deal with. A group full of hypocrites, and they have issues that her transfer is not going to fix.

We talked about the Rob Smith hallway incident in December 11, 2009. I'll show you in just a minute she immediately contacted Deputy Paiz and told her about it. Paiz was concerned about her safety, immediately told Terysa not to go working that night, and then, remarkably, Elizabeth Paiz said now that she didn't believe that incident even happened. She said she thought, well, Smith was on his way out, it's a Friday night, yet she's telling Terysa don't go to work that night because she knew there was some operation going on.

And so I asked Beth Paiz, well, you know, you must have looked into this to determine it didn't happen or it was made up. Well, she didn't ask Rob Smith about the incident, didn't ask anybody else was Rob Smith there that night, didn't check his time sheets, and just assumed that it didn't happen. That was her feeling now when she testified about it.

And these are the notes that were actually taken at the time that this was going on. December 4th when she first

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talks to Terysa and Terysa says right here, "She told me she was not having a good time and she hated to go, " hated to leave the ROP unit. That was Terysa's feelings on December 4th.

On December 7th, she was considering a TDY, a temporary move because, hoping that this thing would be worked out.

December 11th, she reports what happened in the EEOC training. And don't forget the meeting that Sue Neal had with Joe Hudson in which Joe Hudson was hostile -- excuse me-- that Paiz had with Joe Hudson in which Joe Hudson was hostile to Beth Paiz, was rude to her, was rolling his eyes. And these are the things that you have in Exhibit 4 that shows you exactly what was going on at the time.

Again, just a month later after she moves her out of ROP for her safety, she's talking about Joe Hudson and Hudson's still not happy. She meets with the ROP team February 1st, 2010, Gagne, Wyckoff, Potter, Hill, Hubbard, Stephensen, and Smith, at the ROP office. That's what she wrote in her notes and said they were uncomfortable about her returning to work. Well, remember Wyckoff and Stephensen were new. They just came to the unit. How are these guys uncomfortable about Terysa Welch being there if they hadn't been told something by the other individuals? It just doesn't make sense. They wouldn't have any reason to be uncomfortable.

And then nothing happens until July 9th, 2010, where

1 the issues have still not been addressed within the ROP unit. 2 So, ladies and gentlemen, this is an involuntary 3 transfer, and, as I told you earlier, the transfer was discriminatory and the transfer was caused by the sexual 4 5 harassment. And why was it an adverse employment action, which 6 is required for discrimination, it's not a requirement of the 7 sexual harassment claim, but it was an adverse employment 8 action because she lost wages. Burglary was different. It was 9 slower paced. Although Terysa did a good job in Burglary, she 10 expressed her desire to go back to ROP, and ROP clearly has 11 more overtime hours. The evidence was undisputed as to that. 12 It's more prestigious, there's flexible hours, you get 13 specialized weapons, it's looked up to by everybody in the 14 Department. 15 Danny Garcia was telling you, when the SWAT guys and 16 Homicide guys say they want to be like you, you know that's 17 something special. And it's in the Special Investigations 18 Division, which is different than all the other divisions, and 19 Burglary's not. That transfer was an adverse employment 20 action. 21 We talked about Kevin Gagne. I won't go back over 2.2 this at length, but again, his hostility towards Terysa Welch 23 was never really contradicted, and you got an idea about what 24 Kevin Gagne's character was like from his testimony and the

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things that he said.

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Now, I want to talk to you briefly about this memo that Kevin Gagne got. Remember, it came up in Exhibit C. He gets a memo August 17th, 2009, about punctuality. Well, this is right after Terysa had complained all the way up to the chain of command. So do you think Sergeant Hubbard is sending this memo to Kevin Gagne because he wants Kevin Gagne to get his act together or he wants to cover himself? We talked about J.R. Potter and his credibility, and you-all got to see his credibility yesterday, but he said things like -- about this fake boob job, about these pictures that Terysa supposedly was showing him, about her looking on the computer for lingerie. Did anybody else come in here and testify to that? Did anybody support J.R. Potter's story? None at all. If that was the case, if that really happened, if that's the way Terysa really was, you would have expected to have heard that. Not a single other person said anything, save Rob Smith, about Terysa in any way reciprocating this behavior to J.R. Potter or Rob Smith. Now, the discipline, we talked about this at length, but I want you to keep in mind, August 2010, these guys are all interviewed by the EEOC, both Kevin Gagne and Doug West, and just two months later Kevin Gagne's the one who reports Terysa, and Doug West orders the IA and then later recommends her termination. You've got the evidence right in there.

Chief Feist looks at this and says, "Well, yeah, I'll

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sustain that there were these three violations all related to transporting alcohol, but I'm not sustaining this other stuff," and he reviewed the interviews in the IA, he reviewed what Terysa said, and that was his conclusion. She didn't lie; she wasn't hiding anything.

Now, the City's going to say, well, Mr. Marquez and Mr. Laskar, who got much less discipline, they only had one policy violation. But the three policy violations that are sustained in here are all for the same thing: Transporting alcohol. You can't transport alcohol, can't violate the rules, can't use your take-home car to transport alcohol. It's all the same thing. And just because Mr. Laskar and Mr. Marquez didn't get that same treatment doesn't mean that somehow this is different. They went after Terysa with more than one violation because they were out to get her.

And Chief Schultz's recommendation, which I told you about, that's Exhibit 103, he gives a suspension for 16 hours. He doesn't give a 40-hour suspension. It's 16 hours, and 24 is held in abeyance. That's the final discipline. And all he sustains is that she violated the transporting alcohol. doesn't sustain that she lied or interfered with an investigation or did anything like that. And he knew that his policy was a 40-hour suspension and you get reported to NMLEA, yet he only gave her a 16-hour suspension. He got to decide what the final punishment was.

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He didn't follow the chart of sanctions. The chart of sanctions was clear that it's a written reprimand, it's not an 16-hour suspension, but that's what he imposed, and that's plain and simple, different than what Nick Laskar and Gene Marquez got. You have to ask yourself, why would Terysa Welch get a different punishment than Nick Laskar and Gene Marquez? What's the main difference? She complained about her treatment as a female, she was a female, and this is what happened to These other guys, Nick Laskar and Gene Marquez, they didn't have that situation going on, and that's the only difference, ladies and gentlemen.

And then they send her to NMLEA. You know, Chief Schultz, he's a smart quy. He's obviously not going to follow Doug West's recommendation for termination. He knows how that looks. So he limits the discipline, yet this letter still gets sent to NMLEA because the NMLEA could revoke Terysa's license. Now, it's not up to Chief Schultz if they revoke the license, but that's what could happen. And in there they accuse her of this first one, personnel shall obey and to the best of their abilities protect the rights of the people as provided in the Constitution. And that was never even an issue in any of her Internal Affairs investigation. So why would they accuse her of that if it's not true? Why would they send that to the NMLEA? They also said that she -- personnel shall not knowingly interfere with an investigation. Yet Chief Feist

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didn't sustain that, and neither did Chief Schultz, but this got sent anyway to the NMLEA. Why would that happen? Why would they do that? It clearly would damage the reputation of Terysa Welch.

This is the law enforcement board that holds her certification. What's the -- What's the only reason that you can think of that they would do that? Because of who Terysa Welch was, because she's a female, because she's complaining about her treatment as a female. There's no other explanation for this, ladies and gentlemen. There's no other reasonable explanation for it.

So I want to talk to you about the damages. And again, this is my suggestion to you. There isn't a mathematically precise formula. But there is associated with this discipline and the process that she went to -- went through, emotional distress, loss of enjoyment of life, and damage to reputation. And so I've suggested \$50,000 associated with that whole disciplinary process for these nonspecific damages. And again, this can also be considered part of the harassment as well as sex discrimination damages.

And then the damage to reputation, which I think is really different from emotional distress and loss of enjoyment of life. And what is that damage to reputation that she was experiencing? Well, the NMLEA has a permanent letter in her file. That's in evidence. Jason Bowie, her husband, gets

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asked by his own chain of command "Did she lie in the IA?" That's how far the damage to representation spread, ladies and gentlemen. And I think that that is worth in and of itself the additional monetary amount of \$50,000. Now, remember, you are the voice of the community. You get to decide. These are my suggestions to you.

And then there's the damages that clearly are associated only with sexual harassment. The time period from when Rob Smith is the sergeant, 2004 to 2006, he's with her every day, it's the most intense period of time where she's experiencing his sexual harassment and behavior, and so we take a two-year period and suggest \$25,000 per year for that two-year period to \$50,000.

Now, in 2007 to 2009, he's a lieutenant, and so he's not around as much. It's still happening. We have the David Maes incident, and so for that two-year period, because I think of the David Maes incident, we're talking about the same dollar amount, \$50,000.

And then in 2009, of course you have the transfer and everything that happened during that really intense time period, and that's where you heard about the testimony of her emotional distress. She suffered weight loss, she had sleep problems, her migraines increased dramatically. And Dr. Foote's testing that he did of her demonstrated that she was suffering from these psychological problems.

1 So, we add up the total amount. We have the lost overtime. \$27,693 is what Dr. Brian McDonald testified about. 2 3 So break it down in this fashion. We come up with the \$150,000 for sexual harassment, \$100,000 associated with 4 5 the discrimination. Although keep in mind that there's 6 crossover between harassment and discrimination. The lost 7 overtime gets you to a total of \$277,693. 8 Again, we trust this to you, ladies and gentlemen, and what I would ask you guys to do when this trial is over, is 9 10 look at the elements of sexual harassment. Remember that there 11 are two that you have to examine: Supervisor and coworker. 12 The City's defense that it properly -- when it found out about 13 the coworker harassment, it addressed it, is only for 14 coworkers. Not supervisors. They don't get that defense for 15 supervisors. 16 And then discrimination. Find that the City is 17 liable for all three, and then fix an amount of damages. And 18 the Special Verdict Form that you-all are going to get will 19 help you break out the damages for each amount, emotional distress, loss of enjoyment of life, damage to reputation and 20 21 that sort of thing, and reach a verdict in favor of Terysa 2.2 Welch. 23 Thank you. 24 THE COURT: All right. Thank you, Mr. Villa. 25 Ms. Williams -- And before we get started with

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    Ms. Williams, we will take another break. So please rise for
     the jury.
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          (Jury out at 10:29 a.m.)
               THE COURT: All right. Mr. Villa, of your 75
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     minutes, you have 25 more minutes.
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               MR. VILLA: Yes, Your Honor.
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               THE COURT: Okay. Everybody has equal time.
 8
               All right. We'll be in recess.
 9
          (Court stood in recess at 10:30 a.m. and resumed at be
10
          10:40 a.m. as follows:)
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               THE COURT: Please remain standing.
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               Mr. Villa, can you roll through your rebuttal --
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               MR. VILLA: Yes, Your Honor.
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               THE COURT: -- after Ms. Williams without having to
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     take a break?
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               MR. VILLA: Yes, Your Honor.
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               THE COURT: Are you ready?
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           (Jury in at 10:40 a.m.)
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               THE COURT: Okay. Please be seated.
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               Ms. Williams.
21
               MS. WILLIAMS: Thank you, Your Honor. May it please
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     the Court?
23
               THE COURT: Counsel.
24
               MS. WILLIAMS: Ladies and gentlemen of the jury, we
25
     know you all had other obligations during your time that you've
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Danna Schutte Everett Official United States Court Reporter 100 N. Church, Las Cruces, New Mexico 88001 (575)528-1656

1 been here. The City of Albuquerque appreciates your service. Ms. Wiggins, Mary Scott, Beth Paiz, and I also appreciate your 2 3 service. When you were impaneled, you each raised your right 4 5 hand and swore that you would render a true verdict in 6 accordance with the law and evidence submitted. In the past 7 six days, you've heard evidence and you were instructed by the 8 law -- by Judge Gonzales on the law this morning. You've been charged with an important task, and you have the power to 9 10 ensure that justice is served in this case. The City trusts 11 you will do the right thing. 12 Plaintiff's counsel are effective advocates, they're 13 fighting hard for Lieutenant Welch. They don't really want me 14 to talk to you. This is my one and only chance to talk to you 15 before you deliberate. Mr. Villa gets another chance, and I 16 will not be able to correct any exaggerations or misstatements 17 as I have been doing in the course of the trial through 18 objections. I'm asking you to be the guardians of the facts 19 and evidence during rebuttal. You heard all the evidence, and 20 you can interpret it yourselves. 21 The issue you are here to decide is whether the City 22 sexually harassed or sexually discriminated against Lieutenant 23 Welch because she's a female. 24 Let's start with something clear-cut. It's 25 undisputed that Lieutenant Welch filed this lawsuit; that since

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she's filed this lawsuit, that the City has promoted her two times. It's undisputed that she has not lost a cent in her wages or benefits. The losses that they're saying that she has are strictly and narrowly put into an overtime category. undisputed that she has the burden of proving that it's more likely than not that the City created a hostile work environment for her because she's a woman. This is simply not true.

Not a single witness on that stand ever said they observed her being harassed or discriminated against because she was a woman in the workplace. You heard every single witness.

Now, Terysa Welch joined ROP in 2004. That's the date of the physical assessment note, as well. That note does not come to light for five years. In July of 2009, with her pen and her silence, Lieutenant Welch began to undermine the ROP team's values. She started writing comments, notes on her coworkers, who was late, who was not on time, who wasn't where they were supposed to be, and other things that she perceived to be shortcomings of her coworkers.

She created an atmosphere of mistrust and animosity among her team by keeping those notes on her teammates and refusing to communicate with them. They noted she was taking notes. It disturbed them. They asked her to talk to them about what was prompting that change in behavior for her, and

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she told them "None of your business." That response in this atmosphere creates a danger to everyone on the team, including Lieutenant Welch. So it's not something that they could tolerate, and it's not because she's a woman. It's because of her behavior and because of a change in behavior. We don't see notes like this from 2004 or 2005 or 2006 or 2007 or 2008. The problems in the team start when she starts documenting shortcomings of her coworkers. Her psychologist said that could create mistrust among a team. She's not willing to admit that that could create mistrust and a different atmosphere among your coworkers. You've seen excerpts of this book. It's Exhibit A, which will go back to you in your exhibits. And they include her criticisms. Yet she didn't talk to these detectives about her perceived deficiencies that she chose to document. She stopped greeting certain people. She shut down communication with teammates. You heard from several witnesses that ROP had a philosophy of -- consistent with APD culture, of trying to resolve differences at the lowest possible level.

And that's at the team level, where you go to the person and you say, "Why didn't -- Why are you doing that?" whatever it is that's bothering you, and hopefully that can get done.

After about a month of this note-taking behavior, Potter and Gagne and Hill had a meeting with her, and we just

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talked about that, to see if they can work through her problems and communication problems that they saw developing. It was a short meeting. It was a frustrating meeting.

Terysa Welch would not open up to her team. She maintained her silence, widening the breach of trust between her and her teammates. It had nothing to do with her gender. It had to do with her pen and her silence.

At this point, she's creating doubt in the minds of her teammates on whether they could operate safely and protect each other. J.R. Potter told her, "Are you going to be able to cover me if we can't communicate?" And that issue was not resolved at that meeting. Because, after all, these team members each hold each other's lives in their hands. Good communication is an officer-safety issue, and no one was feeling safe in the midst of the silent treatment and note-taking. Not a single officer, regardless of gender, felt that this was a safe environment in July of 2009.

Terysa Welch testified she didn't believe documenting her colleagues' comings and goings and shortcomings could be perceived as eroding their trust, but the others felt that.

They said it did. And that's for you to decide.

She testified that she openly criticized her teammates' weight and insisted that they get into shape or be transferred regardless of their value to the ROP team. She was proven that there were serious personality conflicts in the ROP

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team and that she was not interested in working through those conflicts. She had some people she liked to work with. heard the formation of some cliques, and that is a destructive team environment, whether it's a football team or whether it's a police team. Lieutenant Welch wanted a homogenous group of fit people to work plain clothes with her. You heard Rob Smith and Dave Hubbard testify that you need all sizes and shapes to work effectively in a plain-clothes unit that sometimes goes undercover. You need people that repeat offenders will not be alerted to. You need the people of Walmart, and as one of them, we can't all run very fast. She's proven that her workplace felt hostile to her

because her coworkers did not respect her abilities as a detective and this change in behavior. She did not prove that this change was due to her gender. She testified she could not buy respect in ROP. She told her psychological forensic psychologist that. We all know that you don't buy respect. You earn it regardless of gender.

You heard that she was reliable backup, that she came on callouts. You did not hear that she was a go-getter. fact, Danny Garcia said she was not a go-getter. You did not hear that she developed confidential informants and apprehension techniques, that she gathered intelligence to locate repeat offenders, that she built her own cases or made

arrests in her own cases. She was good backup.

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She's proven that she worked in a high-stress environment in which her coworkers and their use of dark and sometimes rough humor was used to alleviate the tremendous stress they all worked under.

The testimony was that she was a willing participant, that she had jokes, that she joined in. She never told coworkers that they had gone too far with the jokes or comments and that they needed to stop.

You heard Sue Neal describe in the EEOC training something called crucial confrontation, where someone who feels that they're being harassed has an obligation to confront, plan, initiate, negotiate, and evaluate so the behavior stops, stops in its tracks, and she never did that with anyone regarding any of the things that she perceived as sexual harassment and that others might have perceived as jokes, however tasteless, however rude they perceived them as jokes.

Lieutenant Welch had a catalog of things she perceived as sexual harassment. You saw it on Mr. Villa's list. He just recounted them. The first is the thing that he opened with her in his opening argument, Exhibit 166, the 2004 assessment. You've seen it with almost every witness. There's a note on that that has been discussed. Rob Smith said he thought it was a joke. This was before she was on the ROP So it is interesting to me how if that happened before team.

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she was on the ROP team, why she came to the ROP team and did not address it and shut that down immediately. That assessment is what it is. You've heard testimony from everyone about Rob Smith's comments and joking humor, and a way that he complimented somebody was saying "I want to have your baby" or things like that. Maybe tasteless. Never was told it was sexual harassment, because he was unaware that this was a problem for five years before it came to light.

The other is Exhibit 167, the Sip and Shop fundraiser for domestic-violence victims article in which Rob Smith was a model in a fashion show tea. You've heard testimony that when he said "T - Thanks for the memories heart Rob" he was joking, that he was autographing an article that was in her cubicle and that had been scattered around the SID offices. Some people testified that Terysa Welch and Mike Hill put those up, and some people did not know. Rob Smith did not know. But even Terysa Welch said that these two notes somewhat crossed the She wasn't even prepared in her examination to say that she considered them to have crossed the line.

So we have two notes. You have to decide if these were gender-based sexual harassment or jokes that didn't hit the mark. Were they meant to harass Lieutenant Welch or were they jokes or compliments among team members?

Lieutenant Welch testified that she heard three or four penis jokes between Rob Smith and J.R. Potter in the nine

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years that they worked together. They admitted that they told those kind of jokes three or four times in nine years. She did not testify that they were directed toward her. They testified that they were not directed toward her, and they might have been said within her hearing. What is important is she did not confront them, set expectations, and tell them to stop.

It appears that they were not unwelcome, these things that have happened that she is complaining about today and calling sexual harassment or sexual discrimination.

You heard Sue Neal explain the expectation in APD for a person who feels harassed, that they have an obligation to stop that. Now, if they can't do that, there's also a safety valve. They can go to anyone in APD or in the City. The City HRD, the APD HR department, up her chain of command, the City's EEOC internal office, the -- She has a multitude of options within the City that she does not take advantage of.

She then says -- So we have two notes, we have three to four penis jokes, and she says that when Rob Smith informed her that her fiancé was arrested for rape, that he hugged her too tightly, that he held her hand when he was telling her that awful news, and he offered to take her home to get her animals and her things, and that he called her daily to see how she was doing when she decided that she needed to go to Montana. describes these things to be harassing and she describes them to be sexual in nature.

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She describes his calls as a sergeant checking up on her because she has experienced something devastating to be creepy. And you saw Rob Smith. He may be juvenile. You've seen his jokes. But he is not creepy. It's up to you to decide if these efforts to comfort one of his subordinates was gender-based harassment or a concerned sergeant looking out for the well-being of one of his subordinates.

I understand the lens that Lieutenant Welch was viewing this through. She'd been betrayed by the man that she was going to marry. Her paid forensic psychologist, Dr. Foote, agreed that this kind of betrayal could cause a woman to begin to mistrust men. It could cause a woman to mistrust male police officers. This may be the genesis of the trust issues with her teammates and Lieutenant Welch.

Lieutenant Welch also said Rob Smith joked that he would be interested in pursuing her if he was not married. She would reply "Next life." There is no indication that she didn't welcome that kind of back-and-forth banter between her teammate Rob Smith and herself. She didn't tell him to stop that, that she didn't appreciate that; that it was something that she considered to be sexual in nature instead of kidding around. She knew he was happily married and never told him to stop that.

The harassment has to be unwelcome. If you participate, if you do not object, if you seem to be engaged,

1 the person that you think is harassing you does not have a message that you think it's inappropriate and needs to stop. 2 3 And under the law, unwelcomed harassment is not illegal. You have to decide if that would lead him to believe 4 5 that he was interested in her sexually or if they had a running 6 joke. 7 It's undisputed that she never told Rob Smith she was offended by anything he said. She never told him to stop. 8 9 She also describes his Viking story as something that 10 she thought was harassing. You heard the story. 11 participated in the exchange. You have to decide if he was 12 kidding, if he was entertaining, or if he thought that he 13 wanted her to be breeding stock to have a bigger family line. 14 If his wife is small, Lieutenant Welch is tiny. If he had that 15 conversation with me, I'm a big girl, we may have talked about, 16 you know, breeding up a line, but this has to be kidding 17 because the thing wasn't true. There was no way that his 18 great-great-grandfather Viking was going to get taller 19 great-great-grandkids if he bred with someone tiny. had to be a family history, something to pass the time, and she 20 21 played along. She said, "If we had had kids, they'd be bigger 22 and better looking." And he brought that on and decided, okay, 23 that's -- that's her opinion about that. "I opened that door, 24 and I'm willing to accept her opinion on that." 25 You need to decide if that was a proposition for sex

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or not. We submit it is not. The circumstances are not sexual. It's on the -- It's at the Academy. There's plenty of people around. It's not a sexual comment. It's a family history kidding around, entertaining exercise.

Lieutenant Welch said she did not report the incident because she didn't want to hurt Rob Smith's tiny wife Shannon. Rob Smith testified that he calls his tiny wife Shannon a munchkin, a midget, a pygmy, all kinds of things, that that's part of their loving, joking-around relationship. And I think that he thought that that was the kind of relationship he had with his coworker for the past several years through Northeast Impact and through ROP, that he could kid around with Lieutenant Welch because they were comfortable in that relationship.

How is he to know that she was going to be offended by the recounting of a family story?

So those are the things that we have that he's described as sexual harassment. Two notes, three or four off-color jokes, comforting her when her fiancé was arrested, and a Viking story. Six things, seven things if you add "I --I think you look good; if I wasn't married, I would think about going out with you." Seven things. We're looking at a time frame of nine years. We have less than a comment a year that she's finding offensive, and in that period of time she reports none of those until after she gets the punctuality memo.

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Judge Gonzales instructed you that the harassment has to be unwelcome. If a woman joins in the exchange, it indicates the exchange is not unwelcome. If a woman does not set a boundary and say "stop," her coworkers can surmise she's not offended and is a participant in the joking and horsing around.

Lieutenant Welch has to prove that these seven instances of sexual harassment that she's described to you were severe and pervasive. We all know what severe means. It means extreme. Right? A severe headache is an extreme headache; severe weather is severe weather. Pervasive is a little more less dictionary definition. And the way I look at it is if -have any of you ever been in an area where a skunk has been frightened? That pervasive means that it's present everywhere, like that skunk smell, if you've had a skunk be frightened, is in the area, you cannot escape it. You cannot leave this pervasive, all-encompassing harassment. We do not believe that she has proven that there was an extremely bad harassment problem everywhere in her workplace through any other witness, including herself.

The law given to you by Judge Gonzales is that an offhand comment or rudeness or teasing or an isolated event is sufficient to constitute sexual harassment. Seven events, nine years is not pervasive or severe.

Severe also goes to did the person grab you, did the

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person kiss you, did the person touch you. And those are in the instructions as well, and I'm sure you'll look at those carefully as you paid attention through the course of this trial.

Lieutenant Welch was treated like the other teammates. They discussed workouts, they discussed diets, they discussed whether they were working or not, the diets and workouts, what results they were getting, are you getting better arms, are you getting better abs, those kind of things. Danny Garcia said they talked about that all the time, he and Rob Smith; that Rob Smith would compliment him, compliment his body parts, "Your arms are looking good, Mr. Garcia." So he was given the same type of conversations because they were common in ROP. There's a culture of fitness for some of those people, and diet, exercise, and body are important when you're talking about fitness.

They also complimented each other's clothes because they work together all the time. I don't know about you, but if Ms. Wiggins gets a new shirt, I know it, and I will tell her that I like it or not, and I don't -- I don't believe that's sexual harassment. It not pervasive, it not severe. offhand, and it's not sexual.

You've heard she joked about boob jobs, that she sought advice from J.R. Potter regarding Victoria's Secret purchases, and she showed a naked photo of someone on her

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phone. He didn't see that as sexual. They've worked together for years, more than eight years on the ROP team. They worked together for years at Northeast Impact. He was the person she called when she needed someone to have her back, when she was breaking up with her boyfriend Abel Aragon, and he came and was present for her. They were close friends, the kind of friend that you would say "Would this look good on me?" The kind of friend that you would ask "Here are my pictures from my Vegas trip." And that doesn't mean that their interactions were sexual.

What we have evidence of is that she was right in the middle of the smokin' and jokin'; that she was not someone who needed to be treated differently or with kid gloves. treated her like one of the team.

Now, we're going to back up because the problem with the -- the problems all come out in July of 2009. In 2004 when Lieutenant Welch came to the ROP team, she was the only female. She was the only female who tried to get on the ROP team. wasn't the only female that had ever been on the ROP team. There had been at least two before. But she highlighted her gender to her teammates. Rob Smith wanted a woman on the team. He had seen how effective having a woman on a plain-clothes team, where you're trying to arrest people and get close to them without them startling and alarming, that a woman was a huge asset in being able to do that. He explained, if you see

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a gang of fit-looking guys walk into a park, bad guys go on alert. If you see a couple walk into a park, bad guys go about doing what they're doing, whether it's a barbecue that you're trying to get close to them and arrest them during or whatever.

And she was selected for that job. Rob Smith wanted her in that job. And it was underlined in there. He did not want her as a sexual partner. There's no evidence of that. He wanted her because he thought she was an effective asset to that team that he was trying to build to match his vision of what the ROP team could be when he became the sergeant.

She was obviously proud of being a woman in a man's world, and that's okay. She should be proud of that. It's an accomplishment.

She had a pink lunch box, she had pink shirt, made with the noose emblem on it, and she heard Rob Smith tell some grumbly person, she testified, that she'd earned her spot, that she was going to be there, and that if that person didn't want to stay, they could leave.

We have two comments that go back to this 2004 time even though they were not disclosed until 2009. One of them is that Dan Wolfe, who was a person who retired about a month after Lieutenant Welch joined the ROP team, said there's no chicks in ROP. And he was gone because there was going to be a woman in ROP. Rob Smith wanted a woman in ROP. Rob Smith's vision of how the team was going to work needed a woman in ROP.

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The other is a comment that is hotly disputed. Lieutenant Welch said she learned that in 2009 someone, John Sullivan, a sergeant in Burglary, told her -- this is how hearsay works. John Sullivan told her that Kevin Gagne had told him that he got F'd and he didn't want to a skirt in ROP. He says that never happened. You can -- You don't get to judge the credibility of John Sullivan because he wasn't here to tell you what he heard, the context or when he heard that. But you did get to see Kevin Gagne, and Kevin Gagne flatly denied that he said that. He said he wanted a woman in ROP. He just didn't want this woman. He had someone else that he thought was a better candidate. The problem for him, he's a detective, he doesn't get to choose. And when Terysa Welch and Mike Hill were the people that were chosen in ROP, he said he was welcoming to them. He described incidents where he gave her equipment that she did not have and that he helped her out with a radio frequency so that the other team members didn't give her a hard time. He describes that he was welcoming to her and tried to help her find her way there. Something you need to probe is why did she wait five years to complain about the note on her physical assessment? Why did she bring up the "We don't want a skirt" comment five years after it apparently was made, and that she brought up the "We don't want chicks in ROP" comment five years after they were made? That's a long delay. It's not weeks. It's not

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days. It not months. It's years, half a decade. That's a long time.

Why did she wait five years to complain about those Why did she let it fester if it bothered her, and it did not bother her until she got the punctuality memo and she had it in her pocket to use it offensively?

Rob Smith absolutely supported her selection in ROP. He made it clear that a woman detective was going to be in that unit and that it was going to be this woman.

The evidence was that Lieutenant Welch eventually developed personality conflicts with several ROP team members. She never liked Gagne. She said he never liked her. evidence was he tried to help her out. She didn't like J.R. Potter because he was fat. She was unhappy with Detective Hill because of his relationship with her sister-in-law. She didn't like Hubbard or Smith because they didn't follow the rules. she was developing personality conflicts, and it's your job to decide whether Lieutenant Welch's sex had anything to do with the development of those personality conflicts in the unit or in her work environment, those decisions that were made regarding her assignments to Burglary and ROP and whether she was moved, TDY'd because of her gender instead of because of personality conflicts or behaviors or because she requested it.

You heard Beth Paiz describe a call that she got from Lieutenant Welch that said she didn't feel safe in the unit.

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She had been probing that issue. She asked her a couple times "Did you feel safe?" And when she said she didn't, she asked her "What do you need?"

Now, Beth Paiz eventually testified that she made the determination that the hallway event didn't happen the way that Lieutenant Welch described it. Sergeant Smith doesn't even remember that, passing her in the hallway. In fact, he thinks he didn't pass her in the hallway because he had been ordered to avoid her. But what's important is Beth Paiz assumed the incident did happen and took the action that Terysa Welch asked her to take, which was to move her TDY up two weeks so that she could be out of ROP. That's what's important. Paiz acted as if the incident happened and reacted appropriately, to move Lieutenant Welch, who she believes perceived the incident the way she described it.

Beth Paiz has notes, Exhibit 4 in your book, that you've been over them. You can look and see. She documented, because she knew that Terysa Welch was documenting things and that she would need her notes in case something like this trial happened. So she kept notes at the same time. And you can see if the notes overlap or they're accurate between them.

Lieutenant Welch is claiming she was discriminated against when she was not appointed Acting Sergeant. She had less seniority than the other people who were upgraded. testimony's undisputed about that. Gagne, Hill, and sometimes

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Potter. Gagne had more seniority in the unit and on the force. Hill had been a lieutenant in Carlsbad before he came to APD, and Potter had more seniority on the force, and she had more seniority in the unit. She's not proven a connection between her sex and being appointed or not as Acting Sergeant, and that's for you to decide. Was it the sergeant's feeling that some other person could do a better job or he didn't appoint her because he didn't want a girl in charge? Danny Garcia is also a male, and he testified he was never appointed Acting Sergeant either. It's not a gender-based decision. There were other factors. And you heard Hubbard and the others testify that they appointed who they thought could take charge and do what they needed to have done. Lieutenant Welch took the sergeant's process to be promoted. She testified that she failed it the first two times. The time that becomes critical for us is not the first time she took it, but the second time she took it. She's claiming that it was discriminatory for her to have to write a letter for exemption because she had discipline within the period of time in which there was described to be no

discipline, but you could get a letter from the Chief if you

did that. He allowed her to take the exam. Unfortunately, she

didn't pass the written portion of the exam. And the testimony

wrote a letter to him to get permission to take the exam.

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was that there was no ability for anyone in her chain of command, from the sergeant through the Chief of Police, to manipulate the process and affect the outcome of that exam and make it so that Lieutenant Welch failed that exam. That simply didn't happen. Bad luck. She, for whatever reason, didn't get a high enough score to go on to the Assessment Center. Luckily, she did the next time, and she was promoted to sergeant since this lawsuit was filed. She then took the lieutenant's exam, and she has since been promoted to be a lieutenant. Both of those issues go directly to one of the elements of damages that's before you. You are to consider whether there was a loss of reputation in the Department, in APD specifically, based on her gender and based on the fact that she was transferred because of her gender. So you have to have like a two-part analysis. Was she transferred because of her gender, and then did she lose reputation in the Department because of her gender? The fact that she's promoted twice since she was transferred is evidence, clear evidence that her reputation in the Department did not suffer; that she was highly thought of; that she was promoted to sergeant, she was promoted to lieutenant where she sits today. You also note for loss of reputation, you didn't hear

a single witness, not one, tell you "I used to think really

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highly of Lieutenant Welch, but after she got transferred to Burglary, that really changed my opinion. I thought less of her." No one said that because no one had their opinion change because she TDY'd to Burglary or any other thing that she's claiming the City of Albuquerque did to her. She has not suffered a loss of reputation. You can't compensate her for the loss of reputation. Didn't happen.

Now, she also says that she was disciplined because of her gender. She was disciplined because she transported alcohol in a City vehicle, was observed by someone else, and went to the IA investigation and said she could not remember doing that. That is a completely different scenario than the other two gentlemen who came in here. Gene Marquez was in Field Services. He did testify that he didn't know how things were done in SID regarding discipline, but he said, "The minute my sergeant said 'Did you buy alcohol and take it in your car?'" he said, "Yes, I did," and that was the end of that. His sergeant said, "Don't do that again." He said, "Yes, sir." And that was the end of that investigation into his purchasing of alcohol and transporting it in a car.

Nick Laskar also purchased alcohol and transported it in a City vehicle. He also, when he heard from his sergeant that he had been reported, immediately said "I did. Here are the texts. I bought it as a Christmas present. I'm taking it to my friend. I am sorry, I will not do it again, " he

1 confessed immediately. He submitted to the discipline. He didn't beat around the bush and say, "Well, I'm not sure." And 2 3 he was still sent to IA. The difference is, when he goes to IA, he says, "Yes, I did it. You do not have to do an 4 5 investigation; you do not have to go get the receipts for the 6 alcohol, the tapes from the parking lot. Here's the text why I bought the alcohol. It was not for me. I was not drinking in 7 my car." That doesn't matter. It's a matter of if the alcohol 8 is in your car or not. And he had that violation sustained. 9 10 There is a huge difference, and you heard about that 11 from a couple of different people. The Internal Affairs 12 investigator's job is to self-police police. Sworn officers 13 investigate sworn officers. And if you do not cooperate in 14 that investigation, it affects the integrity of the Department. 15 And it is undisputed that Lieutenant Welch went to 16 three interviews. Now, she said, "I told them I did that all 17 the time, so I can't remember this particular incident, just 18 give me a written reprimand and I'll be fine with it." 19 I think it was Chief Schultz said, "I can't, when I was a patrol person, stop a car for speeding and have them say, 20 21 'I wasn't speeding this time, I don't think, but I sped last 2.2 month,' and give them a ticket for that." That's not how due 23 process works in the United States. It's case by case, 24 specific by specific by specific. And Cecil Knox, who 25 unfortunately we weren't able to put on the stand because he's

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passed away in the course of this litigation, did the investigation and he called Lieutenant Knox [sic] back three times, he gave her three chances to tell him "I have thought about it and now that you've shown me the receipt and now that you've shown me a picture of me carrying beer out of the store, I remember now that on October 20th, " or the date it was, "I purchased alcohol and I violated the SOP." She never did that. She brought her own representative, which she has every right to do, and she brought a lawyer that she hired, which she has every right to do, to three different interviews. That does not indicate that she was willing to admit that she had done something wrong and take a written reprimand, which is what Laskar and Marquez both did. They fell on their swords. Her situation was different. Her discipline was different. You heard people say, and I think you probably experience this in your everyday life, if you steal a cookie from the cookie jar and that's -- you can get in trouble, but if you lie about it, in my house that was way worse than actually taking the cookie. And that's the situation that Lieutenant Welch found herself in and that's the situation the investigator found himself in and that's the situation that the people in her chain of command had to deal with. Cecil Knox recommended termination. He was sure she had lied to him. Went up the next click in the chain of the

command. Feist said, and it's actually the same standard that

1 the judge instructed you on today, preponderance of evidence is what they use in Internal Affairs. Is it more likely than not 2 3 that the offense occurred, that the SOP violation occurred? Feist said, "I could tell, weighing it like this, that several 4 5 of the violations occurred. The evidence was there." 6 Circumstantial evidence, direct evidence. But for lying, he 7 said it was 50/50. And if it's 50/50, the tie goes to the 8 runner. We all know that from our playground days. And in this case the City is the runner. If in your deliberations you 9 10 find that the evidence is 50/50 on whether there was 11 discrimination or harassment or just horsing around and bad 12 jokes, then you cannot find for Lieutenant Welch. You need to 13 find for the City. Preponderance of the evidence, 50/50, just 14 like Feist gave her the benefit of the doubt, you would give 15 the City the benefit of the doubt under the same standard. 16 He recommended an 80-hour suspension. It went to 17 Chief Schultz. Chief Schultz imposed a 40-hour suspension, but he gave her a chance, kind of -- I think she said it's kind of 18 19 like probation or parole, that you serve some amount of time but they reserve some other time, and if you don't have an 20 21 offense within six months, then that goes away, but if you do 2.2 have an offense in that period of time, you get the whole 23 passel of hours dropped on you. 24 And that's what happened here. It was a 40-hour 25 suspension. There's no question. You can look at the

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documentation. But some was held in abeyance to help her out, see if she'd learned her lesson, and that was never imposed because she rode out the abeyance. He reported her name to the New Mexico Law Enforcement Academy, not because she was a woman, but because she had a 40-hour suspension, and he reported everyone with a 40-hour suspension or in the -- or above to the New Mexico Law Enforcement Academy regardless of gender. That's what you have to decide. I would submit that he made it clear that it was a disciplinary level, not a gender issue for reporting officers to NMLEA. So that was not discriminatory. The punctuality memo. Let's look at the fact. The punctuality memo is not discipline, it's not an adverse employment action. It was notification that Hubbard expected, saw a pattern developing -- you heard him say that -- saw a pattern developing and wanted to nip it in the bud. "Hey, Detective Welch, can you let me know where you are and can you be where you're supposed to be on time?" Within a month, he gave that same memo to Gagne. The same day he expressed those same expectations to everyone on the team, because he didn't want things getting lax. He was seeing a pattern, and he didn't like it. And he has every right as a supervisor to say, "Ah, I think we need to remind each other that we need to be where we're supposed to be on time." That's a reasonable

expectation in the workplace. Or call.

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Terysa Welch says that she and Mike Hill are exactly the same, and that's a factor in discrimination. The male has to be similarly situated, he has to be in the same exact That is not the case here. They both missed the range training that day, but as people who have worked places and people who have had employees, there is a huge difference between the employee who calls and says "I've got a flat tire," I'm on a foot chase, I can't be there at the time I said I was going to be there," and the one who's a no-call, no-show. There's a huge difference. Those two people do not get treated the same in an employment environment. A no-call, no-show in the fast-food business can be fired. Someone who's called, you might give them a break depending on their history, but they are not similarly situated male and female so that the only difference, as Mr. Villa seemed to imply, between how they were treated was based on their gender. You heard the testimony. He called. He called twice. She didn't call at all. why they received different treatment by their supervisor. Everyone was reminded that you need to be on time, you need to be where you're supposed to be, and she just got a personalized memo along with Gagne on August 17th. Not discipline, not an adverse employment action, not something that you could grieve under the union contract. The next thing I want to talk about is the transfer. I would submit that the evidence is clear that Lieutenant Welch

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asked for a transfer. You can look at Exhibit 4 where Beth Paiz wrote down what Lieutenant Welch reported to her when she called and she asked to get out. And she asked to get out. She first asked to get out to the Academy. Previous to that, actually, she'd asked West in the IA investigation if she could be transferred to Intel during the course of the investigation, so she'd asked -- she made it clear that she was willing to move around, and he didn't have the ability to do that. Chief Paiz did, and Chief Paiz asked her where she wanted to go. She said the Academy. She set that over the weekend, and then the next week Lieutenant Welch called and said, "You're going to kill me. I went to Burglary, I liked it, I'm happy to go there, " and she went there. Now, I think that's a voluntary -- voluntary means that you volunteered to do that, transfer -- as opposed to an involuntary transfer, where you are forced to go someplace in the workplace that you don't want to go to. The law is really clear, and you have an instruction on it. It's in Jury Instruction 11. And Jury Instruction 11 imparts as an involuntary transfer, you give her the benefit of the doubt that the transfer wasn't involuntary, without more does not constitute an adverse employment action if it does not involve any significant change in the employee's conditions of employment. It has been very clear that she made the same

money, had the same benefits, had the same job duties with a

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different focus. When she was transferred, they didn't collect her ROP equipment. She continued to have the same ROP equipment that she had. And so this instruction goes on and it says, "For example, an involuntary transfer does not constitute an adverse employment action if salary and benefits remain the same and duties are substantially the same." Lieutenant Welch will argue that her duties were changed drastically, but you heard what the detective's description is. It is to develop cases. It's to develop confidential informants. It's to write arrest warrants. It's to capture bad guys. That was her job That was her job at Burglary. And they had the same pay and benefits attached to them.

You heard about the investigation that was done, and Doug West did that investigation, and Doug West did that investigation as an IA officer because Lieutenant Welch, after she filed her Complaint with the EEOC, which she had every right to do, she walked her Complaint over to Internal Affairs and handed it to Doug West, and he was a veteran detective who thoroughly and impartially investigated the two issues related to the Complaint that Lieutenant Welch brought him and found he couldn't substantiate discrimination, retaliation, or sexual harassment after he interviewed the people that he interviewed.

He did substantiate two issues that he found that were brought out in the Complaint. He substantiated that there was a parking lot bump between Danny Garcia and Sergeant Smith.

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And this is one time where you -- of numerous times where you heard that Lieutenant Welch weaponized information against her teammate. She took this piece of information that she got from Danny Garcia regarding a bump in the parking lot where he said he was venting to her about it. He didn't report that. And years later she had that in her packet and she reported it in her EEOC Complaint.

She also took Sergeant Smith's act of comforting her in a devastating personal situation and sexualized those acts, a hug, a hand call, an offer to take her home to get her pets and her clothes and then calls to make sure that she was okay. You have to decide if that's comforting behavior or sexualized behavior. You've seen everyone involved in that.

She never had a crucial confrontation, so he doesn't know that bothered her. Who knows if she knew it bothered her at the time. She took a jokingly complimentary remark made by a man she knew was happily married, on a physical assessment, and silently kept that for five years. She admitted she did not tell him or anyone else that she found the joke to be harassing or offensive. Five years later, after she was criticized, she pulled the note out and used it to make a case that she was in a hostile work environment because of her gender. She never had a critical confrontation about that issue either.

Lieutenant Welch admitted that she told Detective

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Hill that she knew he was having an affair with her brother's wife, her baby brother who it was very clear she loves, but she told him she wouldn't tell her brother, kept that in her She then files a complaint that Hill should have been punished for missing the same practice at the range that she missed and that he should have received a punctuality memo as well. She didn't let anyone know that she thought that was discriminatory.

Lieutenant Welch complimented J.P. Potter for slimming down, and when he continued the banter, he alleges that she -- he propositioned her to have a threesome with him and his wife. He didn't tell -- She didn't tell her [sic] that that wasn't just a joke and that it offended her and that she thought that was harassing.

She heard three for four penis jokes between two coworkers over nine years working with them. She testified she walked out. She never testified that she told them to stop until she got the punctuality memo.

Even if you believe -- I have a time limit, so I have to check.

Even if you believe every word that Lieutenant Welch says, the City can't do anything about a situation that it doesn't know about. Lieutenant Welch admitted that after she filed her first Complaint the City required the entire division to attend an EEOC discrimination refresher course. But then

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she claims that that refresher course was punitive. So if the City hadn't have had the course, it would have been a problem; if the City did have the course, it was a problem for her.

She claims that the City put three separate trainings that involved over 70 people for four hours apiece, they put that on to punish her. She doesn't see this as an appropriate remedial action but as punishment for her. Is this the most logical explanation of how the City reacted when they saw a need for training, or is it more logical that once the City was aware, tried to stop the problem she perceived by educating people she worked with on the law?

The City can defend against claims of sexual harassment by proving to you, which I think we did, that it exercised reasonable care to prevent and promptly correct sexually harassing behavior.

The City proved that when it learned of the alleged harassment it took eight remedial actions. You heard about each of them. The City had the Internal Affairs Department fully and independently investigate Lieutenant Welch's claims and take action on SOP violations that were sustained.

Second, the City removed David Hubbard and Rob Smith from the work environment until the Internal Affairs investigation was done. The City has no control about when the EEOC investigation might be done. They can take years to finish those. So you can't just wait that -- You have to do

your own investigation, take action on what you know as a governmental entity, and the City did that.

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Third, the City implemented the EEOC refresher course which we just talked about.

Fourth, Deputy Chief Paiz takes the initiative to call Lieutenant Welch when she hears from a mutual friend that she's unhappy and wants out of ROP to see if she can help her achieve that goal. She calls Lieutenant Welch on her first week of being deputy chief because she's trying to help her out, and when she reaches out to her, she asks Lieutenant Welch what she wants to do and she tries to make that happen.

The best proof of this is the e-mail from Lieutenant Welch's father, it's Exhibit 4f in the book that you're going to get, and he says to Deputy Chief Paiz after his daughter is moved, "You've saved my daughter's life. I am very grateful." So they're trying to take appropriate remedial actions to make Lieutenant Welch happier in her workplace and to create a better environment for her to work.

Fifth, the City ensured enforcement of existing rules with zero tolerance of shenanigans and banter. You heard about that. David Hubbard put those rules in effect, and then they were complained about. He was under orders to put those rules in effect. He did not put those rules in effect to punish Lieutenant Welch. He put those rules in effect to keep himself from getting into trouble because he had let his team get lax

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with the rules. He was giving them a lot of freedom because he had a lot of respect for them, and he knew they worked hard and he was letting them come and go, and it ended up getting him in trouble, and he was disciplined for that.

Sixth, the City changed Lieutenant Welch's reporting structure as soon as the City became aware of her EEOC Complaint. Commander Hudson became her direct supervisor. She skipped over the sergeant and lieutenant positions, and she could take it directly to him, any problems that she had in her day-to-day or any problems that she had based on her perceptions of how things were working in the unit at that time.

Seventh, the City ordered Rob Smith not to interact with her at all. When he returned to the unit, he didn't talk with her, he didn't supervise her, he didn't visit with her, he didn't joke with her. He was ordered to have no contact with her because she perceived -- and finally in 2009 had let the City know that she considered him to be a problem in her worklife.

And eighth, the City checked out their offices and facilities for inappropriate photos, pictures. Anything that could be perceived as sexual in nature, harassing or discriminating was scrubbed from that environment. So the City has also proven that it took appropriate remedial actions when it became aware of the problem. The City's also proven that

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Lieutenant Welch failed to take advantage of protective, preventive, corrective opportunities that the City provided. She didn't go to APD HR. She didn't go to the City HR. didn't go to the City's Equal Employment Office. She didn't go to the command staff outside of her immediate command. didn't go anywhere. She made a formal Complaint to the EEOC, which she had every right to do, without utilizing the City procedures to help them become aware of her problem and fix that problem at the lowest possible level. So we think we've proved our affirmative defense. Let's talk about Rob Smith a little. You saw him. You've seen Terysa Welch. You've seen everybody. Some people are friends with some people and some people are friends with other people, but they all had to work together for these years that we're talking about. Terysa Welch claims she had no issues with Rob Smith when he was the sergeant at Northeast Impact; that he was a jokey gentleman; that she -- she and he got along fine. But before she even goes to ROP, the date on the physical assessment is before she goes to ROP, she immediately claims she experienced sexual harassment from him. Have you ever heard the proverb a leopard can't change its spots? It's from a Bible verse, Jeremiah 13:23, and it means that a leopard is

always showing you its true nature; it can't change from being

a spotted cat into something else. And if you believe Terysa

Welch, she's saying that he changed from a -- he changed into a sexual predator, harassing person after years and years of behavior that was inconsistent with that nature. That doesn't make sense.

I want to talk a little bit about damages. You were instructed not to consider the issue of damages until or unless you determine that the City sexually harassed or sexually discriminated against Lieutenant Welch. We don't think that you will be considering damages based on the facts, but if you do, she claims four different kind of damages. We've talked about loss of reputation, and so I'm not going to go over that again.

The other three kinds of damages are lost overtime, and she had an expert witness testify -- Remember the guy on the screen? He was our first deposition witness. And Dr. McDonald testified -- this is an easy one -- that Lieutenant Welch worked less overtime after she was transferred from ROP. That's a fact. That is not a measure of her damages, however. Dr. McDonald assumed Lieutenant Welch had less overtime opportunities after she left ROP. He also testified that if that assumption is wrong that she had less overtime opportunity, then his calculation of \$27,638 is wrong. You-all heard Chief Paiz, Chief Schultz, Commander Hudson, Deputy Chief Prudencio, Hubbard, Roseman, virtually everyone in the rank of sergeant above says that there were plenty of

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overtime opportunities at APD during these years that we're talking about. You also heard that Brian McDonald said if she could have transferred back to ROP at any time before she was promoted, that that cut off her claim to overtime. And you-all know that 45 days after she was transferred to Burglary she had an opportunity to return to ROP, on February 1st, 2010. She chose not to exercise that option. That cuts off her claims to overtime. Both of the assumptions that he thought of have been proven wrong in this case, and so she's not entitled to any overtime damages. You've heard her say that she experienced emotional distress. Both she and her husband testified about that. They're happily married. They haven't sought counseling. She's had some stomach issues. She tried some medications. She has continued to do, as she described, very well in her job. She's not acting -- She had counselors for a little while; didn't think that they helped her. So you've got to see if she has truly suffered emotional distress because she was transferred. Loss of enjoyment of life is in that same category. During this time period, she courted her husband, she married her husband, she's mothering a stepson, she testifies that she does her job well, and she has pride in her work. What has the City deprived her of based on the things that she's complaining about? She's not identified any activities that she's unable

1 to do because of sexual harassment or sexual discrimination, that she claims ended in 2012 anyway, so we don't believe that 2 3 any of these categories of damages can be awarded to her even if you find that there's harassment or discrimination. 4 5 The question you have to answer is whether her 6 coworkers and supervisors had issues with Lieutenant Welch 7 because of her gender or because of her actions and behaviors. 8 We will tell you that she was never subjected to any negative evaluations, she was never demoted, she never had a 9 10 pay decrease. Her duties as a detective were never stripped 11 from her, she was never pushed out of the police force. 12 has not been the victim of sexual harassment or discrimination, 13 but suffered and is suffering the interpersonal consequences of 14 her pen and her silence. 15 We count on you to be the quardian of the facts you 16 have heard and render a verdict in the City's favor. 17 Thank you. 18 THE COURT: All right. Thank you, Ms. Williams. 19 Ladies and gentlemen, when we convened this morning with the attorneys, I allocated equal time to each party. 20 21 Because the plaintiff has the burden of proof on the claims, 22 plaintiff has the final say, and Mr. Villa reserved part of his 23 time for his rebuttal. We're pushing into the noon hour. I'll 24 just ask for your indulgence as we continue on and wrap up. 25 Mr. Villa.

MR. VILLA: Thank you, Your Honor.

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Ladies and gentlemen, let's just get one thing straight. Terysa Welch is a lieutenant today not because of anything the City did, but because of her resilience. It's that same resilience that caused her to help struggle through this for all those years, and, as Ms. Williams tried to suggest, didn't point things out until 2009.

Remember the testimony, that for a sergeant you do a test and you go through a process, and once you've established that, you've passed the test and you go through the process, you get on a list, and then they just go down the list and fill the spots as they become open. The same process is true for lieutenant. You take a test, you go through a process, and then you get on a list, and you stay on that list until they fill you.

And Terysa Welch became a sergeant and became a lieutenant not because of the City, but but for the City's actions. She did it because of her resilience. Beyond lieutenant, she cannot promote any higher unless she's selected. It becomes political at that point. The Chief or, as you heard with Beth Paiz's situation, perhaps the mayor can make a recommendation, and that's where her career has stopped since all this happened. You heard her testify that if she had her druthers she'd like to go back to SID, but SID is an invitation-only kind of place. She's not been invited since

any of this happened.

So she's in the position that she's in because of her resilience, ladies and gentlemen.

Now let's talk about the claim that somehow her taking notes on teammates is what caused this. Well, you heard all the evidence. What was the evidence that she was taking notes on her teammates? You've got one exhibit, Exhibit A, the defendant's exhibit which is four pages of Terysa Welch's notebook from July 9th until August 2nd. You get to look at it when you go into the back, but here it is. There's a note on the first page about Kevin Gagne. There's not a single note about anybody else. There's a note on the second page talking again about Kevin Gagne and a little bit mention here of a time when he was Acting Sergeant, and not a single note on anybody else.

The third page, again, lots of notes about things that she did, activities that day that she testified she wrote down all the time to try to remember when she was doing her time sheets. So this third page is essentially all notes about different things that happened, with the exception of here, I think -- Well, no, sorry. So this entire page is things she's doing as a ROP detective.

And then the last page does have notes concerning meeting with Sergeant Hubbard, Mike Hill not getting the memo; then the next day she goes to the range, July 29th, her meeting

1 with Lieutenant Smith, which she wrote down, as you heard, so she could remember these things. The next day her meeting with 2 3 Captain Commander Hudson, and the rest of this is personal items, items that happened throughout the course of the day so 4 5 she could remember what she was doing for time sheets and 6 things like that. And that's it. 7 So Ms. Williams says this has to do with her taking 8 notes on her teammates. Well, that's all you've got. isn't about notes that she took on her teammates. This is 9 10 about what she endured and what she experienced from 2004 and 11 through 2012. And it wasn't caused because she wrote notes on 12 her teammates. And you need to think about if that's what the 13 City's position is, if that's why they say all this happened 14 and all these issues occurred is because of Terysa and because 15 she's taking notes on her teammates, why is this all the 16 evidence we have? 17 You get to use something in this trial. You didn't 18 see it in the instructions. You walked in here with it, and 19 it's your common sense. And when you're evaluating this 20 evidence and what it means and what you think happened, you get 21 to use your common sense. So I think you can use your common 22 sense about this defense that somehow this has to do with 23 Terysa taking notes. 24 Rob Smith. Ms. Williams says Rob Smith didn't know

because Terysa never got to use crucial confrontation, she

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didn't point out to him that these things were sexual harassment. Well, ladies and gentlemen, there's some things that, you know, maybe it's not crystal clear, especially in an environment where it's high stress and people joke and things get talked about, and there are some things where it's great and you don't know, and so I think you can say, "Hey, that's off limits" or this is okay, but the things that Rob Smith was doing, you don't have to be told, you don't have to be told that it's not okay to tell your subordinate employee that you want to have children with them. You don't have to be told that it's not okay to tell your subordinate employee who works for you who you have power over that you would be pursuing them if you weren't married. You don't have to be told that you can't go up to your subordinate employee when no one else is around and go "Umm, umm, looking good today; oooh, that body's tight as a drum." You don't have to be told those sorts of things. You don't have to be confronted about those sorts of things. And here's something else I want you to think about when it comes to crucial confrontation, because who in this trial never asked a single question of Rob Smith? The City. Remember I called him, I put him on the stand, asked him questions, and neither Ms. Williams or Ms. Wiggins asked him a single question. They didn't even confront him. They didn't

even ask him anything. They didn't call him back in their

case-in-chief. Why didn't they confront him? Why didn't they ask him what he did? Why didn't they get his side of the story? What were they worried about? They want Ms. Welch to do it, but they don't even do it themselves. Think about that for a minute.

Now, again let's think about Ms. Terysa Welch's circumstances. Ms. Williams said when she got up here she's not going to get to correct embellishments or exaggerations by me. Analyze what she just told you. She tried to tell you that the personal fitness assessment evaluation happened before she was in ROP. And that part's true. The May 24, 2004, assessment that she took, she took that before she got into ROP, but she told you when she got the note from Rob Smith on it, she got it in her ROP cubicle after she had already gotten into ROP, without any explanation as to why that was there or how it got there. So that did happen while she was in ROP.

And think about Terysa's situation. She's supposed to confront the head of the unit, the tip of the spear, the alpha who wanted her there in ROP, there's no question. I don't doubt Rob Smith's motives at all for wanting her in there. He wanted her in there I think for two reasons. One, because he thought he saw it as a law enforcement tool; and, two, he was in a position of power that he hadn't been in before and he could take advantage of it with Terysa and treat her the way he treated her. Terysa knew that at the time. She

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didn't know he was going to change from the way he was in Northeast Impact. He didn't bring her into Northeast Impact. He brought her into ROP. So now he had the control. He had the power. That old metaphor about a leopard changing their spots, that doesn't address at all the power dynamic that changed from Northeast Impact to ROP. Because now Rob Smith was in control. Rob Smith, the guy who became the next lieutenant; Rob Smith, the guy whose buddy from the Academy or his buddy to this day Commander Hudson was running the whole unit. Who had the power in SID and ROP? Rob Smith. Terysa knew it and she knew it well, and she knew if she spoke out on it what would happen. And what did happen when she spoke out? How did that work out for Terysa? Not so well. Now, she gets this note, and Ms. Williams says she kept it for all these years. Well, do you think she would have kept the note for all these years if that was the only thing that happened, if Rob Smith had just given her this one note and then everything was cool? Do you think she would have hung on to that? No. You get to use your common sense, ladies and gentlemen. She held on to it, and the behavior continued and the behavior escalated and it didn't stop and it didn't stop when he left and became a lieutenant. He kept doing it. That's why she kept it, because she knew some day this day would come and she needed to be ready, and she knew she was

1 going to get attacked if all she had were her words versus other words. She needed proof. She knew, she was a detective. 2 3 She wouldn't have held on to that if that didn't happen. Ms. Williams tried to tell you there were seven 4 5 things that happened over the course of nine years. That was 6 not the testimony. You heard the testimony from Terysa Welch. 7 It was constant. When he was a sergeant, he was there every 8 day. It was any time that she was alone. She avoided him because of it. He made comments about her all the time, and it 9 10 didn't stop when she was a lieutenant -- when he was a 11 lieutenant either. The access was different, but it didn't 12 stop. And it didn't stop even when she had an extremely 13 traumatic experience in her life with her fiancé David Maes 14 getting arrested. You know, Rob Smith couldn't dial it back 15 for one day and say, you know, This is pretty bad, maybe I 16 should just help Terysa out. No. Because he keeps up the same 17 thing. He grabs her, squeezes her, hadn't even told her what's 18 going on, tells her in that moment "I will be pursuing you if I 19 weren't married." I mean, he can't dial it back for one day. 20 This is the person she's supposed to confront and say stop 21 this. And then when she finally does, look what happens. 2.2 And notice Ms. Williams talked to you about the 23 defense, the sexual harassment defense, and she didn't 24 differentiate between coworkers and supervisors. She got up 25 here and said that the City did the things they were supposed

to do, they addressed it, they took these eight different steps. Well, ladies and gentlemen, she didn't tell you that only applies to coworkers.

You saw the instructions, and here they are. Jury Instruction No. 10, sexual harassment by coworkers. If you were to believe that the City did anything to promptly correct the sexually harassing behavior, it only applies to coworkers. It doesn't apply to supervisors. The actions of the supervisor are the actions of the City. This defense has nothing to do with Rob Smith's behavior or what he did.

Now, you can look at this defense when it comes to coworker harassment and decide if the fact that they never, ever tried to sit down with Kevin Gagne, J.R. Potter, Sergeant Hubbard, Terysa Welch, or anyone else and say, "Let's figure this out. Let's mediate. Let's talk," you can decide if the fact that they never did that, that they briefly moved the guys out and then moved them right back in, that then right after that Smith tries to bull Terysa over in the hall, somebody leaves a blank transfer form in her box, you can decide whether you think the EEOC training really fixed these problems, but you can only decide it with respect to coworkers. Not supervisors. When Rob Smith was a supervisor and he acted, his actions were the actions of the City.

I want to talk just a little bit about the disciplinary process because Ms. Williams said that Laskar and

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Marquez were different. Well, both Laskar and Marquez were told immediately after they bought alcohol what they had done, and so of course they could remember it. Terysa wasn't. And who got to pull that string? It wasn't Terysa. West. Doug West who had just two months earlier gotten interviewed by an EEOC investigator questioning him about the propriety of the interview he did that Ms. Williams relied upon as the City remediating this problem. He gets questioned about it. Now he's the Commander of SID. So ask yourselves whether his Internal Affairs investigation was truly fair and impartial when he goes from IA to now he's running SID. And he gets to make the call, and he gets to make the decision about whether Terysa should be called and say, "Hey, did you just buy alcohol in your vehicle? Here's your written reprimand. We'll sign you up." Or should we go through the IA process and not ask her about it until 18 days later? But when that did happen, Terysa did the same thing that Laskar and Marquez did. "Yeah, I probably did that. I'll sign my written reprimand." And Knox said, "No, that's not the way it works. We're going to go through these IA interviews." And in the course of those IA interviews, she admitted, "Yes, I was there," she admitted, "Yes, that's me," she admitted she buys alcohol and transports it in the vehicle, just like Danny Garcia told you happened all the time. And she admitted she had just gotten off work. only thing that she wouldn't admit because she couldn't

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remember is did it happen on this particular date. And that is the difference. That makes her a liar. That requires her to serve a suspension instead of a written reprimand. requires her name to get sent to the New Mexico Law Enforcement Academy where they can take action on her license. That just doesn't make sense, ladies and gentlemen, and it tells -- shows you the way the City has approached this thing. This is their mentality. This is what Terysa is supposed to rely upon to go complain about Rob Smith? These are the folks she's supposed to put her faith in? It just doesn't make sense. You can take a step back. You don't have to look at the policies anymore or the chart of sanctions or anything like that. Use what you walked in here with, your common sense, and say "What is this whole Walgreen's thing really about? Why go through all this? Does any of it make sense except for the fact that she's a woman, she complained, and supposedly she's supposed to complain earlier and that's going to help her, and now this is what we're going to do to you for it? The idea that it wasn't discrimination, that the entire five years Terysa Welch is in ROP and has never made Acting Sergeant is also something you can just take a step back and look at. It doesn't make any sense. The argument is it's a seniority thing. Well, Potter got into the unit in 2008. He didn't have unit seniority. Mike Hill got into the unit at the same time as Terysa. He didn't have unit seniority either.

1 Just because he was a lieutenant in Carlsbad before, that's the reason why Terysa never gets to be an Acting Sergeant? 2 3 And all you have to determine when you're looking at these things is, was gender a motivating factor? It doesn't 4 5 have to be the only factor. Just was it a motivating factor. And there's a real appreciable loss that you heard 6 7 If you're a sergeant for more than a certain period 8 amount of time, you get a higher pay. It also helps you to learn the roles and duties of a sergeant for future use. And 9 10 Terysa Welch was never given those opportunities. 11 You heard that somehow she was upset with Detective 12 Mike Hill, and that never came out whatsoever. Ms. Williams 13 said that she complained that Mike Hill should be getting a 14 memo too. That's not what she complained about. 15 complained that she was getting a memo and Mike Hill didn't. 16 She wasn't saying Mike Hill should get a memo. And all this 17 business about somehow she's angry with Mike Hill because of 18 the relationship he had with her sister-in-law, did you hear 19 any of that from Mike Hill or Terysa Welch? They still 20 communicated afterwards. They're still friends. That didn't 21 have anything to do with this. Why would that even be an issue 2.2 in this trial if you're not trying to be redirected and look at 23 something else that isn't there? 24 Ms. Williams talked to you about the sergeant exam. 25 And, yes, Terysa said "I shouldn't have had to write that

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letter to Chief Schultz, the same guy who knew about my complaint to the EEOC, the same quy that knew it was Kevin Gagne who reported me and I had called on him in the EEOC, and the same guy that imposed this discipline on me, that if he hadn't imposed it on me, I wouldn't have to write this letter. Yes, she complained about that, but she didn't complain that her not passing the test had anything to do with anybody. Ms. Williams just tried to suggest to you that there was some claim by Terysa Welch that her failure of the test or her not getting the sergeant right away was somehow the City's fault. She doesn't blame that on anybody. She said she shouldn't have to write that letter, but that was never an issue brought up by Ms. Welch. Now, she said there isn't any damage to her reputation because of the -- because she's been promoted and that shows that her reputation isn't damaged. Well, again, the sergeant and lieutenant process to get promoted is what she earned, and anybody that becomes a sergeant and lieutenant gets there because they've earned it. But beyond that, going over to SID, becoming a commander, those things, that's your reputation, and those are the damages that she still feels today. She hasn't been invited back to SID and has not been promoted in any way, shape, or form. Now, on one hand Ms. Williams says to you that the transfer from ROP to Burglary was voluntary, but on the other

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     she said Paiz moved her because she wasn't safe in the
     workplace anymore and she did the right thing and got thanked
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     for it by her father. She said that was the best evidence, the
     e-mail from her father that says "You saved her, and I
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     appreciate it, thank you."
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               So how is that the best evidence of what that
 7
     transfer was and yet the transfer's voluntary? Terysa didn't
 8
     have any choice. Her safety was at issue. That fancy EEOC
     training that Terysa didn't say was punitive, Sue Neal and the
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     others in SID said it was punitive, it didn't stop Rob Smith
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     from trying to bull her over in the hallway, that order to Rob
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     Smith to stay away from Terysa didn't stop him from trying to
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     bull her over in the hallway.
14
               She was not safe. She had no choice but to leave.
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     Of course she agreed to the transfer. She didn't have a
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     choice, and she hoped that the transfer was going to be
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     temporary.
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               Now, Ms. Williams said, "Well, she could have come
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     back in 45 days." But you saw Beth Paiz's own notes. Eight
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     days before she's due to come back, everybody in ROP, even the
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     new guys who didn't even know her were saying "We don't want
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     Terysa back." She's supposed to go back to that atmosphere,
23
     back to Sergeant Hubbard?
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               I thought, gosh, I thought if you confronted
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     Lieutenant Smith about his behavior that that would fix it,
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that that would stop it, that somebody would do something about it. Well, it clearly didn't on December 11th when he tried to bull her over in the hallway, and two months later she's supposed to go back to that atmosphere, she's supposed to go back to that supervision.

Clearly, she can't go back in those circumstances,

Clearly, she can't go back in those circumstances, and she can't go back. Nothing has been done. They've never tried to address these folks. They did a four-hour sham EEOC training in which Sue Neal couldn't even tell you, ladies and gentlemen, if that crucial confrontation was only supposed to be for coworkers or supervisors. You still never got that answer. That's the person that Ms. Williams says, "Well, why didn't she go to City HR?" Sue Neal was City HR, APD HR. This is who she's supposed to put her faith in?

And don't forget, ladies and gentlemen, that through all of 2010 and all of 2011 and 2012 the City had taken no steps whatsoever to address these circumstances, to try and remedy these circumstances, to make it a safer atmosphere in any way, shape, or form for Terysa Welch to go back to ROP. So not only was her transfer involuntary, her ability to go back to ROP was not voluntary.

And you heard the evidence about the difference.

Ms. Williams pointed out to you the jury instruction, that
involuntary transfer alone is not enough if there aren't
changes in benefits. Well, we know she lost overtime. It's

undisputed that the amount of overtime was less. She did work overtime. Brian McDonald testified that she worked overtime in Burglary. It was just less than is available in ROP.

And you don't have to discard your common sense when you're thinking about what's the difference to a detective in a detective's career between ROP and Burglary. It might be one thing if you're in Burglary and you're working your way up. It might be another thing if you just want to stay in Burglary. It's something completely different when you know what ROP's really about, when ROP's where you want to be, ROP's the prestigious unit, ROP is the unit where you want to be. Not only was there a loss of benefit in overtime, there was a loss of prestige. This is a much different situation than being in Burglary.

So, ladies and gentlemen, my time is up. I'm sure you-all want to go back and get this thing rolling. What I'm asking you to do is just look at this with common sense. You heard all the evidence. You've seen all the evidence. We've argued it until we're blue in the face. Terysa Welch experienced sexual harassment by her supervisor, she experienced sexual harassment by her coworkers. The City did nothing to remediate the coworker sexual harassment, which is all this defense applies to, and Terysa Welch was discriminated against. Those things caused her transfer, those things caused her discipline, those things caused her emotional distress,

damage to reputation, and loss of enjoyment of life, and we ask that you compensate her for those losses.

Thank you for your time.

2.2

THE COURT: All right. Thank you, counsel.

I mentioned to you that I have a few more instructions for you. Picking up where I left off, ladies and gentlemen, faithful performance by you of your duties is vital to the administration of justice. Any verdict must represent the considered judgment of each juror. In order to return a verdict, it is necessary that each juror agree to it. In other words, your verdict must be unanimous.

It is your duty, as jurors, to consult with one another and to deliberate in an effort to reach an agreement if you can do so without giving up your individual judgment. Each of you must decide the case for yourself, but only after an impartial consideration of all the evidence in the case with your fellow jurors. In the course of your deliberations, do not hesitate to re-examine your own views and change your opinion if convinced it is erroneous. But do not surrender your honest conviction as to the weight or effect of the evidence solely because of the opinion of your fellow jurors or for the mere purpose of returning a verdict.

Remember at all times, you are not partisans. You are judges, judges of the facts. Your sole interest is to seek the truth from the evidence in the case.

2.2

Now, during your deliberations, you must not communicate with or provide any information to anyone by any means about this case. You may not use any electronic device or media, such as a telephone or cell phone, smartphone, computer, the Internet, any text or instant messaging service, blog, or any website, such as Facebook, LinkedIn, YouTube, or Twitter, to communicate to anyone any information about this case or to conduct any research about this case until I accept your verdict. In other words, you cannot talk to anyone on the phone, correspond with anyone, or electronically communicate with anyone about this case. You can only discuss the case in the jury room with your fellow jurors during deliberations.

You may not use electronic means to investigate or communicate about the case, because it is important that you decide this case based solely on the evidence presented in this courtroom. Information on the Internet or available through social media may be wrong, incomplete, or inaccurate. You are permitted to discuss the case with only your fellow jurors during deliberations because they have seen and heard the same evidence you have.

In our judicial system, it is important that you are not influenced by anything or anyone outside of this courtroom. Otherwise, your decision may be based on information known only by you and not your fellow jurors and the parties in this case. This would unfairly and adversely impact the judicial process.

2.2

Now, upon retiring to the jury room, you should first elect a foreperson who will preside over your deliberations and will be your spokesperson here in court.

A form of verdict has been prepared for your convenience. And this is multiple pages. I urge you to look at it carefully, consider how it's structured, and I think you'll see that it's logically organized so that you can complete your verdict form. You will take the verdict form to the jury room, and when you have reached a unanimous agreement as to your verdict, you will have your foreperson fill it in, date it and sign it and then return to the courtroom.

If, during your deliberations, you should desire to communicate with me, please put your message or question in writing, signed by the foreperson, and pass the note to the court security officer, who will then bring it to my attention. I will then respond as promptly as possible, either in writing or by having you return to the courtroom. I caution you, however, with regard to any message or question you might send, that you should never state your numerical division.

All right, ladies and gentlemen, that completes instructions to you. At this time Ms. Hall will see to it that you are provided lunch as soon as possible. All the exhibits will be assembled for you; they will be taken back to you. As I said, you will each receive a copy of the instructions. Please do not begin your deliberations until you have all this

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     material, including the exhibits and the instructions, and you
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     may get started.
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               All right. There being nothing else, then please
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     rise for the jury.
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          (Jury out to deliberate at 12:25 p.m.)
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               THE COURT: Okay. Counsel, so just make sure that
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     you have provided Ms. Hall or the Court staff with your cell
 8
     phone number. Please remain within ten minutes of the
     courthouse while the jury is deliberating. That way if they do
 9
     have a note or anything, we can call you back and we can get
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     started as soon as possible.
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               All right. Before we recess, is there anything to
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     take up, Mr. Villa?
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               MR. VILLA: No, Your Honor. Thank you.
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               THE COURT: All right.
16
                             Your Honor, I have a question. Are
               MS. WILLIAMS:
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     we going to be able to talk to the jury after they deliver
18
     their verdict or not?
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               THE COURT: You know, it's normally my practice to
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     talk to the jury after the verdict. I always ask them if they
21
     are inclined. It's not mandatory --
2.2
               MS. WILLIAMS: Sure.
23
               THE COURT: -- but that it's usually helpful to
24
     counsel --
25
               MS. WILLIAMS: Yes.
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Danna Schutte Everett
Official United States Court Reporter
100 N. Church, Las Cruces, New Mexico 88001
(575)528-1656

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1
               THE COURT: -- to have an opportunity to talk to the
              So it's usually up to them. Some of them stay. Some
 2
 3
     of them don't.
               MS. WILLIAMS: I appreciate that.
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               THE COURT: You bet. Please remain. Ms. Hall will
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     take an inventory of the exhibits, make sure they're all
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     assembled, and then they'll go back to the jury.
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               Okay.
                      Thanks, everyone. Have a good lunch.
          (Court stood in recess at 12:26 p.m. and resumed at
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          5:04 p.m. as follows:)
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               THE COURT: Good afternoon. You may be seated.
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               I wanted to visit with you just because of where we
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     are in the day. It is just about five minutes after 5:00, and
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     what I propose to do, but I'll hear you on this, is to send a
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     note back to the jury, and the note would say something to the
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     effect as follows: Given the time of day, 5:05 p.m., the Court
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     and parties want to know if you will prefer to continue
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     deliberating today. Please respond yes or no. If your answer
19
     is yes, do you want to order dinner? If your answer is no, I
20
     will reconvene court shortly and we will recess for the day and
21
     you will continue deliberating tomorrow morning.
2.2
               MR. VILLA: That seems fine, Your Honor.
23
               THE COURT: Okay.
24
               MS. WILLIAMS: No objection, Your Honor.
25
               THE COURT: Okay. I will put that on a note for the
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1
     jury. If you can just stand by, we'll wait for the answer, and
     then we'll know what we're going to do this evening.
 2
 3
               All right. We'll be in recess just shortly. I'll
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     prepare the note.
 5
          (Court stood in recess at 5:06 p.m. and resumed at
 6
          5:18 p.m. as follows:)
 7
               THE COURT: Okay. Please be seated. So just for a
 8
     moment.
              So, let me just read back to you the note that I sent
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     back and what was sent back to me.
10
               So the note is as follows: "Given the time of day,
11
     5:10 p.m., the Court and parties want to know if you prefer to
12
     continue to deliberate today. Please respond yes or no only.
13
     If your answer is yes, do you want to order dinner? Yes or no.
14
     If your answer is no, I will reconvene court shortly to recess
15
     for the day. You will continue deliberating tomorrow morning.
16
     Judge Gonzales."
17
               So they circled no of whether to deliberate --
18
     continue deliberating today, so the response is no. Okay.
19
     With that, let's reconvene.
20
          (Jury in at 5:19 p.m.)
21
               THE COURT: Okay. Please be seated just for a
2.2
     moment.
23
               I received your response to the note that I sent back
24
     to you asking whether you want to deliberate -- continue
25
     deliberating this evening, and I received your response, and so
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     we will recess for the day. It's 5:20 in the evening. We will
     reconvene tomorrow morning. Please be back in the deliberation
 2
 3
     room by 8:30, and I will reconvene court with you and then
     excuse you back to the deliberation room to continue your
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 5
     deliberations. So that's the path forward.
 6
               Okay. Now, you're deliberating. My instructions to
 7
     you, as you have heard, is to deliberate but only in the
 8
     deliberation room when you are all assembled together. If you
 9
     happen to be in the deliberation room tomorrow morning and one
10
     of you or two of you or any of you are missing, please do not
11
     continue to deliberate. It will only be when you are all
12
     assembled, all ten of you.
13
               Okay. So those are my instructions. Thank you for
14
     your work today. We're in recess. Have a good evening.
15
               Please rise for the jury.
16
          (Jury out at 5:20 p.m.)
               THE COURT: Okay. So we're in recess.
17
18
               Let me just note what I didn't note already. All
19
     counsel are present.
20
               All right. Anything, Mr. Villa?
21
               MR. VILLA: Was the note signed by anybody?
22
               THE COURT: It is not signed, but I will have the
23
     note entered on to the record.
24
               MR. VILLA: Sure.
25
               THE COURT: That will be my instruction. But no,
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     it's not signed.
 2
               MR. VILLA: Based on the Court's instruction, you
 3
     want us here at 8:30, as well?
               THE COURT: Yes, sir.
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 5
               MR. VILLA: Yes. We'll see you tomorrow.
 6
               THE COURT: All right. Have a good night.
7
          (Court stood in recess at 5:21 p.m.)
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     UNITED STATES OF AMERICA
 3
     DISTRICT OF NEW MEXICO
 4
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          I, Danna Schutte Everett, RPR, CCR, CRR, Official
 6
     Court Reporter for the State of New Mexico, do hereby
 7
     certify that the foregoing pages constitute a true
 8
     transcript of proceedings had before the said Court held
 9
     in the city of Albuquerque, New Mexico, in the matter
10
     therein stated.
11
          In testimony whereof, I have hereunto set my hand on
12
     this 13th day of July, 2018.
13
14
                    DANNA SCHUTTE EVERETT
15
                    Registered Professional Reporter
                    Registered Merit Reporter
16
                    Certified Realtime Reporter
                    NM Certified Court Reporter #139
17
                    100 Church Street
                    Las Cruces, New Mexico 88001
18
                    Phone:
                            (575) 528-1656
                           (575) 528-1645
                    Fax:
                    dannadawn@comcast.net
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21
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     May 22, 2018, Welch vs. City of Albuquerque
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